



NPS Co-Hosts First Educational Film Symposium

By MC2 Kellie Arakawa and
MCCS (AW/SW) Jacqueline Kiel

To promote global awareness among the military and local community, the Naval Postgraduate School (NPS) recently partnered with the Defense Language Institute Foreign Language Center (DLIFLC) and the Monterey Institute of International Studies (MIIS) to host "Windows to the World," an educational film symposium that

showcased 15 documentaries from more than a dozen countries.

The four-day symposium, hosted by a different institution each day beginning Oct. 16, highlighted international themes of political activism, democracy, cross-cultural conflict and economic struggle through documentaries provided by the Independent Television Service International's Global Perspectives Project.

Under the leadership of Windows to the World Executive Director Paula Jordanek and NPS Provost Leonard Ferrari, committee members from DLIFLC, NPS and MIIS selected and screened films that covered a myriad of political and social topics ranging from child labor in Bolivia to multi-party elections in Egypt.

Retired Navy Capt. Bill Shewchuk, the Executive Assistant to the Dean of the NPS School of International Graduate Studies, said the symposium was intended to enhance the educational experience students receive while at NPS, DLI and MIIS, and to share a cultural learning program with the local community.

"A major emphasis from the Department of Defense today is increasing partnership capacity, and the way to do that in a more effective manner is to be aware of the culture and language in the environments which you're operating," he said. "And cultural awareness is important for everybody, not just to the military community."

On Friday, Oct. 17, Windows to the World hosted a community screening of "Iron Ladies of Liberia" at the Golden State Theater in Downtown Monterey. Filmed in 2006, the documentary followed the inaugural year of Ellen Johnson-Sirleaf, the first female president ever to be elected in an African nation, and the challenges her predominantly-female administration faced

as they worked to rebuild the war-torn country of Liberia.

Immediately following the screening, Army Col. Sue Ann Sandusky, Commandant of DLIFLC, moderated a discussion with Jonathan Stack, the film's Emmy award-winning executive producer.

Sandusky said the film presented an important view into the realities of governing a failed state - a concept unfamiliar to most Americans. "The phrase 'failed state' is frequently used in the press and foreign policy discussions, and I think that seeing 'Iron Ladies' was important so American audiences could get a little glimpse of what it means to be a failed state and all the difficulties that the president had to face - lack of institutions, a government that can't govern for all the various reasons depicted in the film, the problems of poverty, and the difficulty of having to handle constituents when you don't have resources," she explained.

Stack said he was excited to bring the film to a new audience, particularly one with such a significant role in global matters. He believes that understanding international affairs and the reality of life in other cultures is important for all Americans, "because the country cannot claim the mantle of world power if it does not know what is going on."

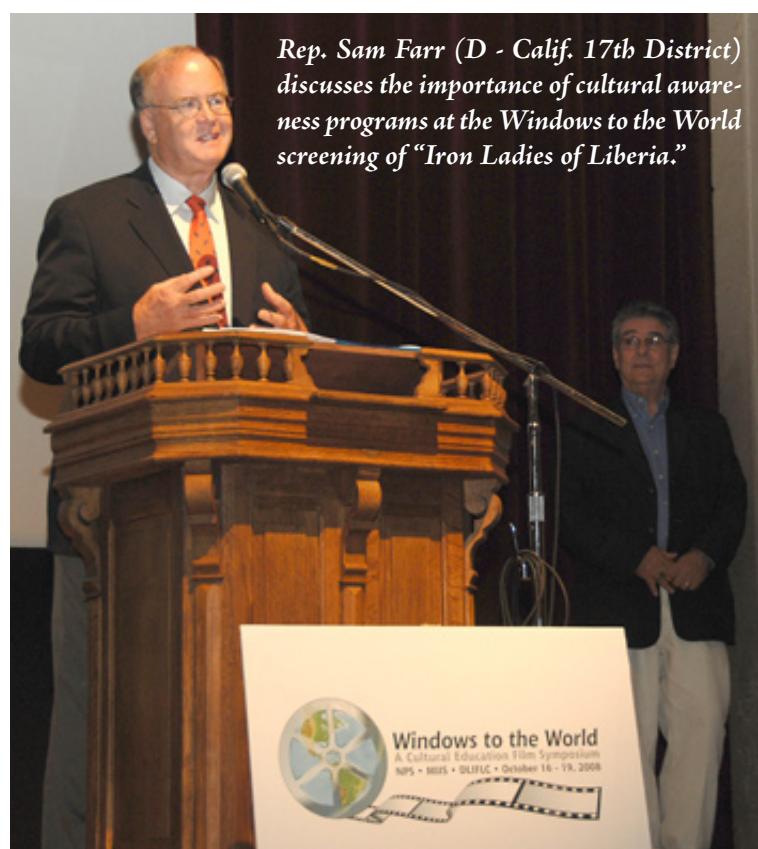
Rep. Sam Farr (D - Calif. 17th District) showed his support for the symposium calling the event a valuable opportunity for both the military and local community to enhance their awareness of other cultures and learn more about each other. "This film festival is exactly what's needed for the military to interrelate with the community," he stated. "If we can't cross the cultural divide on the Monterey Peninsula with the civilian and military communities, how can we ever expect to cross the cultural divide in another country?"

NPS held its portion of the film symposium on Saturday, Oct. 20. Each of the films was presented by a subject matter expert on the region depicted in the film, and each was followed by a question and answer period with the presenter.

At the end of the final film of NPS' portion of the symposium, Ferrari spoke to the audience about the positive reception of the symposium. "We intended this year's symposium to be a pilot. Last night the number of people was certainly in the hundreds," he said in regard to the screening of "Iron Ladies of Liberia," the film that was open to the general public.

Ferrari also noted the support received from both Farr and Monterey Mayor Chuck Della Sala. "This will definitely be a continuing activity," he said.

For a complete version of the article, go to www.nps.edu. For more information about Windows to the World, visit www.windows-to-the-world.org.



Reunion Weekend Planned for May 2009

By Erica Olsen

The Naval Postgraduate School will kick off its centennial celebration May 22-25, 2009, with a Reunion Weekend. Events will take place on campus and at several nearby off-campus locations.

For alumni, the weekend events will include a golf tournament, brunch and class photographs. An evening gala, campus tours and special edition of Concert on the Lawn will be open to the entire NPS community—students, faculty, staff and friends, as well as alumni. Families of reunion attendees are welcome as well.

During Reunion Weekend, the school plans to honor 100 years of NPS history with the unveiling of a timeline along the Root Hall walkway and an exhibition at the Monterey Maritime and History Museum (at Custom House Plaza, near Fisherman's Wharf). The timeline and exhibition will feature historic photographs and artifacts from NPS Special Collections.

"Reunion Weekend is a great opportunity to celebrate the accomplishments of the school," said Caitlin Allion, Coordinator of Alumni Relations.

The Alumni Relations Office is seeing a high level of interest in the school's centennial from alumni of all years. Recently, the office received an email from retired Navy Capt. C. A. Zimmerman, who asked, "Are graduates of the NPS Annapolis included in the Re-

union Weekend? I spent two years (1950-51) at the PG School when it was still on the grounds of the Academy." The answer is yes! We are delighted to welcome alumni from the Annapolis days.

In fact, "alumni" includes not only graduates of NPS degree programs in Annapolis and Monterey, but also participants in certificate and non-degree programs such as those offered through the Distributed Learning Program. The Naval Postgraduate School has more than 60,000 alumni.

For anyone who would like a head start on showing their centennial spirit, the NPS Foundation's Peacock Shop in Herrmann Hall has several new logo products available (The regular NPS coin and pin are still available). Centennial logo clothing will make its debut over the coming year.

The reunion will take place over Memorial Day weekend, so we recommend that people who are traveling from out of town make their arrangements well in advance.

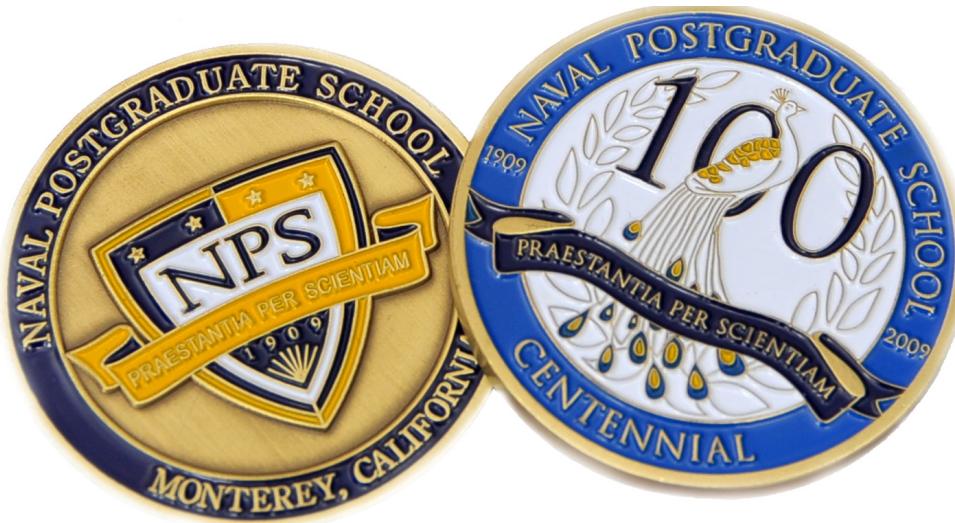
A complete schedule of Reunion Weekend events will be available in early 2009. For more information or to find out how you can get involved, contact the Alumni Relations Office at alumni@nps.edu or 831-656-2077.

IN BRIEF

- Rear Adm. Gary Blore, Acquisition Director of the U.S. Coast Guard participated in the graduation of 30 students in the one-year graduate study (non-degree) Advanced Acquisition Program. The program provided the opportunity for civilians of the U.S. Coast Guard and Customs and Border Protection Office within the Department of Homeland Security to become certified as Level 3 program managers. This kind of outreach supports the Provost's strategy of stabilizing student load at NPS by delivering education to civilians via technology and on-site instruction using Mobile Education Teams.
- CTT1 Jeremy Wilson, NPS Academic Division Leading Petty Officer, has been selected from a group of over 900 highly competitive applicants for the Seaman to Admiral commissioning program.
- NPS led a two-week sea trial in Horten Norway involving ASW sensors from SPAWAR Systems Center Pacific and Norway's Forsvarets forskningsinstitutt. NPS provided technology to integrate these undersea sensors as nodes in a Seaweb network. This work is part of the NATO Next-Generation Autonomous Systems Joint Research Project.
- Flu vaccines (flu mists or flu shots) will be administered to active duty and government civilian personnel on Nov. 14 and Nov. 21 from 0800-1200 and 1300-1500 in King Hall auditorium. Flu vaccines are mandatory for all US active duty military. The vaccine is optional for international students. Please ensure you bring your ID card and the completed flu screening form which can be found at: http://www.nps.edu/Adminsrv/docs/FluScreeningForm_2008.doc. Family members get their flu vaccine from their primary care manager/provider. If you have questions, please contact Lt. Lisa Cauley, and Ext. 3866.

WASC Update

- Supporting documentation and data are being collected for the Capacity and Preparatory Review report which will then be sent in for publication. Submission to WASC is on Dec. 17.



Message From **NPS President Daniel T. Oliver**

Throughout our history, the Naval Postgraduate School has preserved an unwavering commitment to providing only the highest quality graduate education and relevant research. As part of that commitment, NPS maintains membership in, and is accredited by, the Western Association of Schools and Colleges (WASC).

Recognized by the U.S. Department of Education, WASC was formed to promote the welfare, interests and development of education in the Western region. WASC's Accrediting Commission for Senior Colleges and Universities serves the public and its institutions by engaging them to examine their educational effectiveness, and fosters an active interchange among public and independent institutions.

NPS has been fully accredited since 1955 and is currently reaffirming this accreditation, a process conducted every 10 years. Since early 2006, the NPS WASC Steering Committee, comprised of faculty and staff from across campus, has been meeting. The Institutional Proposal was approved by WASC on Dec. 12, 2006. Through extensive analysis, we have developed three key themes that drive and focus our far-reaching review: Strategic Planning for the Next Centennial, Integrating a Campus-Wide Program of Improvement, and Supporting an Evolving Academic Enterprise.

Two task forces, led by University Librarian Eleanor Uhlinger and Vice Provost for Academic Affairs Dr. Doug Moses, are actively engaged in the required self examinations. The first of two required self-studies, the Capacity and Preparatory Review (CPR) report, requires NPS to thoroughly review, analyze and document its ability to successfully execute its mission. The focus is on the resources – fiscal, physical, technological, research and human – that enable NPS to provide the finest graduate education.

The Capacity and Preparatory Review self-study has reaffirmed my belief that NPS is fully prepared for the reaccreditation process. Both NPS and our sponsor, the U.S. Navy, have made significant changes to and investments in the NPS organization and infrastructure support. The CPR draft was reviewed by the campus community and I have been impressed with the level of outreach to all constituents. The CPR was presented to the Board of Advisors at their October meeting.

The second of the required self-studies is the Educational Effectiveness Review (EER), a meticulous examination of our curricula and educational programs. The EER determines if the learning objectives for our curricula are clearly and specifically established. In addi-



tion, it will ask us to provide evidence that our students truly are achieving the objectives we have set for them, and will ensure a process of continual review and improvement is effectively in place. An initial survey on Academic Practices and Policies has already begun.

The WASC reaccreditation process is a substantial task, encompassing years of research and analysis, but the exercise will prove truly invaluable. Not only does it reaffirm our commitment to providing the highest quality education available to our students, it will also prepare our organization to successfully achieve the goals outlined in our 2008 Strategic Plan, *Vision for a New Century*, ensuring our university warrants its global reputation for excellence as the Navy's graduate research university.

Announcements

Following Bob Beck's departure as GSBPP Dean on Oct. 1, 2008, Capt. Theresa Rea became the Acting Dean of GSBPP.

Thomas Mastre has accepted the position of Director of the NPS Office of Continuous Learning (OCL).

Chris Gaucher, former Director in PricewaterhouseCoopers' Advisory practice, has been named the NPS Director of Information Assurance and Privacy.

Tenure-Track Faculty Hire

Formerly a Senior Lecturer in the Graduate School of Business & Public Policy, Dr. Rene G. Rendon has accepted a tenure-track position as Associate Professor in GSBPP.

Faculty Notes

Prof. Joe Rice and Dale Green, Chief Scientist for Teledyne Benthos, Inc., presented "Underwater Acoustic Communications and Networks for the U.S. Navy's Seaweb Program" at SENSOR-COMM08 and received a "best paper" award for their work.

To support NPS in providing defense-focused degree programs, nine NPS faculty members -- Michael Boudreau, Phil Candreva, John Dillard, Bryan Hudgens, Thomas Huynh, Brad Naegele, John Osmundson, Rene Rendon and Keith Snider, contributed chapters to *Management of Defense Acquisition Projects*, a textbook just published by the

American Institute of Aeronautics and Astronautics.

Center for Defense Management Reform researchers, GSBPP Senior Lecturer Phil Candreva and DRMI Associate Professor Natalie Webb completed a project sponsored by the Navy's Enterprise Integration and Analysis office which examined how well the Navy is linking measures of readiness with resource allocation decisions.

Dr. Nayantara Hensel from GSBPP was selected to be one of 25 speakers at the U.S. Air Force's Air and Space Technology Exposition.

2008 GSEAS Department of the Navy Superior Civilian Service Award: Jim Kays, David Olwell, Jeff Knorr.

2008 GSEAS Extraordinary Merit Award for Teaching: Hong Zhou (Mathematics), Clark Robertson (ECE), Gamani Karunasiri (Physics).

2008 GSEAS Extraordinary Merit Award for Research: Nancy Haegel (Physics), Michael Montgomery (Meteorology), Timour Radko (Oceanography).

2008 GSEAS Extraordinary Merit Award for Academic Service: Robert Harney (SE), Terry McNelley (MAE), Monique Fargues (ECE).

Campus Improvements

Thanks to the efforts of Vice Adm. Mark Ferguson, the School has been granted \$2 million in end-of-year funds from N1 for campus-wide improvements, and \$225,000 from Commander, Navy Region Southwest (CNRS), the latter of which will be used for tree maintenance, custodial contracts, a trash compactor at Glasgow, the installation of a pest management plan, and carpet cleaning and window washing at various locations throughout the campus.

The end-of-year funds will be distributed among the following buildings:

- Dudley Knox Library: \$156,000 for new carpet and paint, and restroom improvements.
- Glasgow Hall: \$72,000 for carpet, paint, office improvements and bicycle parking in the plaza area;
- Engineering School: \$164,000 to install a fence at Lab-rec, and a hoist in building 217;
- Halligan Hall: \$72,000 for new carpet and blinds for the Research Office, and \$50,000 in restroom improvements;

• Herrmann Hall: \$83,000 to refinish and stain the ballroom floor; \$30,000 to repair the ballroom's fountain; \$52,000 to install gas lines and inserts in the fireplaces in the Great Room, the Chapel and the Tower Room; \$161,000 for woodwork and entryway tile refurbishments; and \$145,000 to relocate administrative areas.

• Ingersoll Hall: \$107,000 for new carpet, and to re-upholster the seats in blue fabric in the Ingersoll Auditorium

• Spanagel Hall: \$73,000 for painting walls, stairways and handrails in the stairwells and for new carpet in "slant" lecture rooms; \$217,000 to remove existing abandoned "transite" piping throughout the building; and in conjunction with minor improvements in Herrmann Hall basement and DKL restrooms, \$1.05 million for new floor and wall tile, counters, automatic sinks and new partitions in all Spanagel restrooms.

The improvements have already begun, adding to the many campus-wide enhancements begun last year, in support of the School's strategic efforts to improve NPS operations.

CALENDAR

November 3-7

Inter-American Defense Board, US Army Surgeon General, OSD, DSCA Global Center for Security Cooperation POC Warren Hoy Ext. 1110

November 11

Veteran's Day Holiday Observed

November 11

NPS Foundation President's Circle Event POC Merrill Ruck Ext. 2427

November 15

Marine Corps Maj. Gen. Melvin Spiese Commanding General Training and Ed. Command Guest of Honor 233rd Marine Corps Birthday Ball POC Lt. Col. Oros Ext. 3386

November 17

NPS Foundation Board of Trustees Semiannual Meeting POC Pat Little-Auguston Ext. 2339

November 25

Dr. Walter Jones Executive Director, Office of Naval Research Secretary of the Navy Guest Lecture POC Protocol Ext. 2466

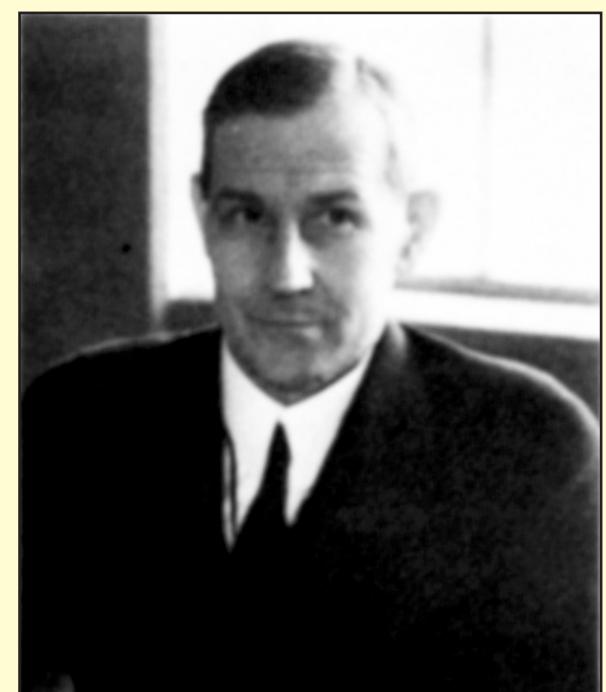
November 27

Thanksgiving Holiday Observed

HISTORICAL HIGHLIGHTS

Officers in the Navy's first formal advanced education class converged on Annapolis in November 1909, seven months after the Secretary of the Navy had established the School of Marine Engineering via an executive order. That early school would evolve into today's Naval Post-graduate School.

The first class was comprised of 10 students – eight lieutenants and two ensigns. All of these officers would have significant careers in the Navy and four would become flag officers. Two would earn four-star status. One student, Lt. Samuel Murray Robinson, would accomplish something that no other officer had achieved in the storied history of the U.S. Navy: he would become the first engineering duty officer to be promoted to four-star rank.



Historical Highlights are provided by the Dudley Knox Library