

NPS Celebrates “That Was the Year That Was!” Centennial Finale



By Barbara Honegger

From a personalized message from the International Space Station to the final triumphant flourish of John Philip Sousa’s “Stars and Stripes Forever” conducted by the composer’s great granddaughter, the Naval Postgraduate School celebrated the week that was, of the year that was, of the Century that was in its Centennial Finale, May 27-31.

As the Del Monte Brass band played “Anchors Away,” the close of the university’s first 100 years kicked off with a welcome by Centennial spokesperson and NPS National Reconnaissance Office Chair Dan Bursch in King Auditorium, May 27. “Of all my accomplishments in 26 years of service as a naval flight officer and astronaut, one of my proudest achievements is earning my graduate degree [Engineering Science, 1991] from the Naval Postgraduate School,” Bursch told the packed audience of students, faculty and staff before introducing President Dan Oliver for the State of the School address, “A Year of Tradition, Celebration and Discovery.”

“Thank you for joining us on this remarkable weekend as we bring to a close our Centennial Celebration and embrace the beginning of our second century of providing unique, defense-relevant education and research,” Oliver opened. “One year ago we gathered in this very auditorium to launch a year-long commemoration, and it has been a truly remarkable year.”

“This Centennial year has given us a renewed sense of purpose,” Oliver said. “We held our first-ever Alumni reunion and are building an annual tradition of such events. We showcased some of our university’s greatest assets – our students – to leaders throughout the defense infrastructure in Washington, D.C. We held an Astronaut reunion, inviting our long list of 38 space-travelling alumni back to campus, and hosted an educational event directly from the International Space Station to nearly 1,000 local 8th graders here in King Auditorium. We created a time capsule soon to be buried in the newly renovated Spruance Plaza that will offer future NPS generations a snapshot of what our



institution is like today. And we placed a lasting memorial timeline stretching the length of Root Hall that will forever honor our history.

“I congratulate you for being part of NPS during this remarkable time, and ask you to join me as we cross this auspicious threshold into our second century,” Oliver closed.

Bursch then introduced Director of Alumni Relations and Centennial Planning Kari Miglaw, who energized the audience with a “100 Years of NPS” review of the year’s celebrations.

“NPS approached the Centennial as more than just a big birthday party,” Miglaw said. “We took this as a golden opportunity to highlight our heritage as the nation’s leading graduate-level, research-based defense university. Throughout this centennial year, we set the stage to ensure NPS’ next century is even more productive than its first ... One of you in this auditorium will be the next great leader and will be in the new NPS Bicentennial Hall of Fame. The next chapter of NPS history and the NPS legacy is now yours to write.”

Memorabilia from the first 100 years of that history will be buried in a Centennial Time Capsule in the center of the newly renovated Spruance Plaza in a dual dedication ceremony June 9, the actual 101st anniversary of the founding of NPS at Annapolis in 1909. The capsule, capped by a



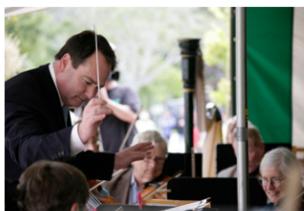
Photos in clockwise order:

It was the place to be Saturday night! The Barbara McNitt ballroom returned to the elegant glory of its past as nearly 200 members of the NPS community danced the night away at the Centennial Finale Gala, raising their collective glasses in “Toasting the Next Century.”

The NPS Color Guard, in perfect unison, kicks off the 2010 edition of NPS’ popular annual Concert on the Lawn. The yearly tradition packed the grounds surrounding the front of Herrmann Hall while the Monterey Bay Symphony played a variety of patriotic music.

Following the State of the School address by President Dan Oliver, NPS officials braved a little wet weather while reviewing the Centennial Time Capsule in Spruance Plaza. Shown, from left to right, are Director of Alumni Relations and Centennial Planning

Kari Miglaw, Oliver, Centennial Spokesman and NPS Chair Professor Dan Bursch, Assistant Director of Alumni Relations Kerri McCann, Public Works Officer in Charge Matt McCann and NPS Base Director Pete Dausen.



KSBW-TV Anchorman Dan Green gets into character as guest conductor for the Monterey Bay Symphony during this year’s Concert on the Lawn.

NASA Astronaut Navy Capt. Alan Poindexter, NPS alum and Commander of the recent Space Shuttle Discovery mission, served as a guest of honor for the Centennial Finale, outlining his latest mission to the International Space Station to a packed house during his lecture in the ME Auditorium.

giant bronze Centennial seal emblazoned with the school’s informal peacock mascot, is intended to be opened by NPS students, faculty and staff 100 years in the future.

On May 28, campus officials celebrated the ground-breaking of NPS’ new Centennial Park next to Lake Del Monte, and NPS graduate (Aeronautical Engineering, 1995) and Astronaut Navy Capt. Alan “Dex” Poindexter regaled an audience in the Mechanical Engineering Auditorium with his experiences as commander of the recent STS-131 Space Shuttle mission to the International Space Station (ISS). Just seven weeks earlier, it was Poindexter who led the live downlink from the ISS to local grammar school students in King Auditorium. The day was capped by a Centennial wine and beer tasting and charitable auction in the evening under a grand tent on Herrmann Hall’s east lawn co-hosted by the Alumni Relations Office and NPS’ Officer Students’ Spouses’ Club.

The “Crown Jewel” of the Centennial Finale was a Gala dinner dance in the Barbara McNitt Ballroom on the theme “Toasting the Next Century.” Master of ceremonies Dan Bursch played a surprise videotaped message from the International Space Station before ringing the guests to their seats.

“Greetings from the International Space Station,” Col. T. J. Creamer, an Army aviator and

Flight Engineer on ISS Expedition 23, said from a big screen in the Herrmann Hall lobby. “Although my path to the stars didn’t include the Naval Postgraduate School, I know that NPS was the path for 38 of my fellow Astronauts. I want to wish the Naval Postgraduate School congratulations on the accomplishments of your first 100 years. Enjoy the Centennial Finale Gala, and here’s to the bright future of NPS and space in the next 100 years!”

Following a hearty welcome by President Oliver, Bursch led the 200 guests in a Centennial toast and Capt. Poindexter shared highlights of his career as a Naval Astronaut.

Following a non-denominational Service of Remembrance for all who have served on Sunday, May 30, the Finale of the Finale was a special Memorial Day Concert on the Lawn with the Monterey Bay Symphony jointly celebrating both NPS’ 100th year and the 25th anniversary of the symphony. An estimated 2,000 local community members waved flags and clapped to rousing marches.

“A Day to Remember” it truly was. In a perfect ending to the Centennial Finale, John Philip Sousa’s great granddaughter led the orchestra in an encore of her great grandfather’s stirring march “The Stars and Stripes Forever.”

For more information about the NPS Centennial, go to www.nps.edu/100.



A Message From
Dean of SIGS James Wirtz



The School of International Graduate Studies (SIGS) focuses on building security within our nation and abroad through education, research and partnership building. We actively engage our U.S. and international allies and partners in educational and research initiatives through the multitude of programs and activities that encompass SIGS.

The National Security Affairs (NSA) department and the Center for Homeland Defense and Security (CHDS) remain focused on one of our core missions – providing graduate education to today’s U.S. and international military and security leaders on the key issues they face. The NSA focuses on regional security studies and counterterrorism while CHDS focuses on U.S. homeland security.

SIGS also reaches out to our interna-

tional partners and allies via in-residence short courses and mobile education teams. The Center for Civil-Military Relations (CCMR), the International Defense Acquisition and Resource Management (IDARM), the Defense Resources Management Institute (DRMI), and CHDS all send teams of faculty to locations around the world to provide education to our U.S. and international partners along with offering graduate-level courses here at NPS. Most recently DRMI solidified a three-year relationship with the Iraqi Ministry of Defense and Ministry of the Interior by hosting 30 senior Iraqi officials in Monterey for a course on Defense Resources Management.

The Leadership Development and Education for Sustained Peace (LDESP) and the Regional Security Education Program (RSEP) also send teams of instructors across the globe in direct support of U.S. warfighters preparing for deployments and engaged in forward operations. Their focus is on providing the regional and cultural knowledge that will help our military members succeed when working in international environments.

SIGS also remains focused on building diplomatic relationships with our international partners and helping those recovering from conflicts. The Joint Foreign Area Officer Skill Sustainment Pilot Program (JFSSPP) brings together our military FAOs to refocus on the skills and knowledge they need to succeed in

their diplomatic missions. The Center for Stabilization and Reconstruction Studies (CSRS) links together the diverse groups of people, civilian and military, that are committed to rebuilding nations through workshops focused on ending violence and rebuilding communities and economies.

All of these SIGS educational activities are directly supported by the research done here at NPS. Within SIGS, the Center on Contemporary Conflict (CCC) and the Program for Culture and Conflict Studies (CCS) specifically focus on policy-relevant research within political and social sciences, while anticipating the critical issues and problems that tomorrow’s leaders will face. All of the exceptional faculty across SIGS remain committed to expanding their breadth of knowledge through research initiatives, publications and academic pursuits. I know this is a commitment that SIGS shares with all of the schools at NPS.

In an increasingly global world, SIGS is on the forefront of building the partnerships, the communities and the cultural understanding necessary for our nation and our allies to continue to flourish and for our leaders to make sound policy decisions. SIGS educates the warfighter, the peacekeeper and the officials that keep our cities and towns safe – preparing them for the challenges they will face today and into the future.

Announcements

Executive Vice President and Provost Leonard Ferrari announced the following promotions on May 20, 2010: Research Professor: **Peter Guest**, Meteorology, for his leadership in Arctic research, atmospheric measurements and physics; **Oleg Yaki-menko**, Mechanical and Aeronautical Engineering, for his innovative research, classroom instruction and thesis advising, and his leadership as the Director of the Center for Aerodynamic

Decelerators and service to NPS and the larger technical community. Promotion to Senior Lecturer: **Greg Miller** and **Mark Rhoades** of Systems Engineering, for recognition of their instruction, research, thesis advising and service.

Computer Specialist **Joan Murray** was honored by Capt. Barbara Ford and the GSBPP staff for her dedication, hard work, and 25 years of Federal government service.

Faculty Notes

John Dillard presented his paper on “Evolutionary Acquisition and Risk: Spiral Development - We Hardly Knew Ye” at the 22nd Annual Systems and Software Technology Conference in Salt Lake City. The conference was hosted by the Software Technology Support Center at Hill Air Force Base,

and featured speakers from academia, industry and government.

Mark Nissen and student Air Force Maj. Tara Leweling, published “Knowledge Sharing as a Contingency in the Design of Counterterrorism Organizations” in *International C2 Journal* 4:2 (2010), pp. 1-30.

Regine Pei Tze Oh, **Susan Sanchez**, Thomas Lucas, Hong Wan, and **Mark Nissen** published “Efficient Experimental Design Tools for Exploring Large Simulation Models,” in *Computational and Mathematical Organization Theory* 15:3 (2009), pp. 237-257; DOI 10.1007/s10588-009-9059-1.

Wanted! Your Comments on the Latest WASC Report

By Joan Ackerman

The Western Association of Schools and Colleges (WASC) Planning Group and Steering Committee, led by Drs. Doug Moses and Rob Dell, have been finalizing the *Educational Effectiveness Review Report* (EER) in advance the accreditation team’s visit to NPS from October 26-28, 2010. The report is divided into three themes – Strategic Planning for the Next Centennial; Integrating a Campus-Wide Program of Continuous Improvement; and Supporting the Evolving Academic Enterprise.

Dr. Mary Lyons, President of the University of San Diego, will chair the visiting WASC team which also includes Dr. Linda Buckley, Associate Vice President of Academic Planning and Educational Effectiveness at San Francisco State University; Dr. Sharon La Voy, Director of Institutional Research and Planning at the University of Maryland; Dr. Earl Potter, President of St. Cloud University; and Dr. Ralph Wolff, President and Executive Director of WASC.

Theme one, Strategic Planning for the Next Centennial, defines planning that incorporates the opportunity for stakeholder input at appropriate and frequent intervals, resource allocations linked to planning, and highlights the development of an updated strategic plan and communications strategy and plan. Theme two, Integrating a Campus-Wide Program of Continuous Improvement, includes a more complete picture of effectiveness within an integrated framework for aligning

resources that improve quality at the school, including a faculty development program, enhancements to current assessment tools and the development of new assessment mechanisms. For Theme Three, Supporting the Evolving Academic Enterprise, the development and implementation of comprehensive service support assessment tools, benchmarking data, and the development and adoption of performance metrics and an external review process for the major administrative areas of NPS are addressed.

Changes to the budget process, including the implementation of the Quali Financial Systems, have been highlighted to demonstrate effective governance practices and evidence-based decision making at NPS, while interviews with key campus stakeholders clarify issues and formulate planning for additional administrative improvements. Documentation of committees such as the Business Practices Committees, Implementation Task Force, as well as the *Organizational Structure Analysis* conducted by LMI document the school’s progress in streamlining its business practices and processes.

Although the EER has already benefited from the authorship and review of others, the document will be available for campus-wide review from June 15 to 30, check the NPS Intranet for an announcement of the report’s availability. You will find the EER on the WASC Web site at <http://intranet.nps.edu/WASC/>. The final copy of the report is due to WASC on August 3, 2010.

CALENDAR

June 8
Spring Quarter Awards Ceremony
King Auditorium
POC Sonya Solomon Ext. 2075

June 15-17
Navy Higher Education Information
Technology Consortium
Chief Information Officers: Naval War College,
U.S. Naval Academy
POC Rachel Sandberg Ext. 3275

June 17-18
Dr. Irwin Mark Jacobs
Co-founder, Chairman Emeritus, President/
CEO Qualcomm
Spring Quarter Graduation Speaker
POC Sonya Solomon Ext. 2075

June 18
Spring Quarter Graduation Ceremony
King Auditorium
POC Sonya Solomon Ext. 2075

June 21- July 2
Summer break

June 24
Dr. Clifford Stanley
Under Secretary of Defense for Personnel and
Readiness
POC Vickie Hoy Ext. 7748

June 28
New Student Reporting/Orientation
POC Sonya Solomon Ext. 2075

HISTORICAL HIGHLIGHTS

Approximately 25,000 people were on hand at the Washington Navy Yard on June 11, 1927 to welcome pioneering aviator Charles A. Lindbergh as he returned to the United States after his trans-Atlantic flight in the *Spirit of St. Louis*.

Naval Postgraduate School alumnus Eugene E. Wilson had been dispatched to Paris by the Bureau of Aeronautics Officer to accompany Lindbergh for the voyage home aboard the *USS Memphis* (CL-13). According to Wilson’s papers in the Naval Academy’s Special Collections & Archives (see <http://www.usna.edu/Library/SpecialCollections/findingaids/wilson.html>), the two spent many hours in conversation on that trip and established a lifelong friendship.

Wilson resigned his commission in 1930 to become president of Hamilton Standard Propeller Corporation. He would later be president of Chance Vought Corporation, Sikorsky Aviation Corporation and United Aircraft Corporation. He would also serve as president of the Aircraft Industries Association of America and author several books about aviation.

Aviator Charles Lindbergh prepares to depart the USS Memphis after arriving at the Washington Navy Yard. Behind him are the ship’s commanding officer, Capt. Henry E. Lackey, and NPS alumnus Cmdr. Eugene E.



Wilson, representing the Bureau of Aeronautics. Photo courtesy of Naval History and Heritage Command.

Historical Highlights are provided by the Dudley Knox Library.