



U.S. Navy photo by Javier Chagoya



NAVAL POSTGRADUATE SCHOOL

UPDATE

NPS

## SOUTHCOM Commander Gen. Douglas Fraser Briefs NPS Regional Studies Students

By Amanda D. Stein

NPS students in the National Security Affairs Western Hemisphere curriculum and regional Foreign Area Officers gathered in Glasgow Hall on the university campus for a detailed briefing on the U.S. Southern Command (SOUTHCOM) from the Commander himself, Air Force Gen. Douglas Fraser, Jan. 23.

The briefing gave students a firsthand perspective on both the unique challenges and areas of progress within Latin America. Fraser spoke highly of the partnerships that the U.S. has and continues to strengthen with the 31 countries in the SOUTHCOM area of responsibility.

“This is our real goal: security, stability, prosperity,” explained Fraser. “We will stay ready to conduct joint and combined full spectrum operations, but we really don’t see that as an issue today. We have great military relationships with almost every military in the region. Our real objectives are to defend the southern coast of the United States, foster regional security, and be an enduring partner.”

*“When you know somebody, you can break through a lot of barriers that you wouldn’t be able to otherwise. It is critical that our partners are here so that we understand them and they understand us.” –Gen. Douglas Fraser, Commander, SOUTHCOM*

“It truly is an important region,” he continued. “There is a land bridge from Latin America and South America to the United States. And the oceans that have protected us still protect us but not in the same manner that they did before ... So what we are very focused on is building partnerships.”

While visiting NPS, Fraser took the opportunity to hear briefings from departments across campus, and to speak with university leaders about the school’s mission and objectives. He came away noting that NPS serves a unique purpose, especially in bringing together international communities to help foster those critical global partnerships.

“I see it throughout the world, in everyone we integrate with, and I hear it from our Latin American partners as well. The educational opportunities we have allow students a chance to talk over issues that they see in common,” he noted. “It is critical to building an understanding and a relationship. When you know somebody, you can break through a lot of barriers that you wouldn’t be able to otherwise. It is critical that our partners are here so that we understand them and they understand us.”

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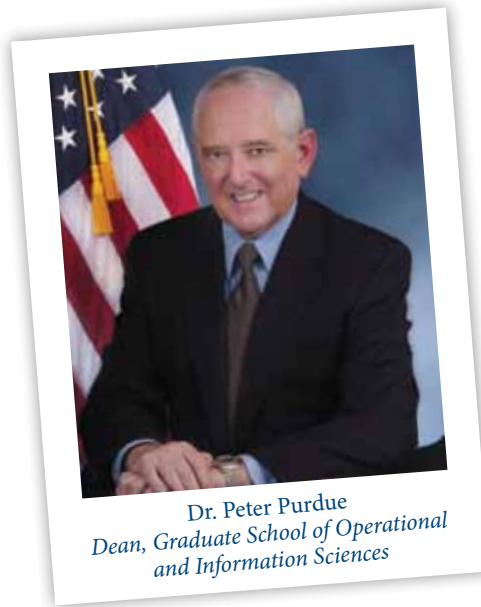
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FEBRUARY 2012

## A Message From ...

Dr. Peter Purdue, Dean, Graduate School of Operational and Information Sciences



Dr. Peter Purdue  
Dean, Graduate School of Operational  
and Information Sciences

It has been both a privilege and duty to chair the Naval Postgraduate School's Strategic Planning Task Force these past five months, and I am proud to now share with our campus community the results of these efforts.

At the request of institutional leadership, the four school deans and the dean of students, together with select senior faculty representing each school, have been meeting to draft a new strategic plan for NPS. The current "Strategic Plan: Vision for a New Century" was published back in 2008, and was intended to guide the university for five years. Now entering the final year of this plan, it is time for the university to determine its path for the next five years.

The faculty leaders involved with this project include Drs. William Colson, Robert Dell, John Mutty and Robert Springborg. Together with the four school Deans (myself, Drs. Jim Wirtz, Bill Gates and Phil Durkee) and Dean of Students Capt. Alan Poindexter, the group began by reviewing the diligent efforts and detailed results of the recent Committee on the Future, chaired by retired Rear Adm. Jerry Ellis. In addition, the task force reviewed in detail the strategic guidance outlined by the Navy and DoD, other military institutions' and civilian universities' guidance and plans, and interviewed numerous campus representatives from faculty, military, staff, students and the NPS Foundation.

As the task force worked through the information gathered from this process, it became clear that reviewing and potentially revising the mission and vision of NPS must be part of this effort. We worked to incorporate and define the values of NPS, and how these values align with those of the U.S. Navy. Finally, the task force focused on revising and updating the strategic plan goals themselves.

*Ours is a unique institution, driven by a distinctive mission, providing an expertise and learning environment found nowhere else. The Strategic Planning Task Force was compelled to highlight those strengths, proposing new goals and guidance that will keep the university on its demanded path.*

Additionally, the task force is recommending that future planning efforts include, for the first time, operational plans drawn in direct support of the university's broad overarching goals. Accompanied with these operational plans will be a concise set of metrics to determine how and whether goals are being met.

As the initial work of this task force winds down, it is now time for perhaps the most critical effort within the strategic planning process — your review. Shortly, the draft planning document will be made available to the entire campus via web, and an announcement will be made of the location via bulk e-mail and the Intranet. I encourage and hope everyone on campus — faculty, students and staff — will read this draft plan, for your comments, concerns and questions are vital to this task force's success.

Following the campus comment period, the revised plan will be presented to the Navy's Advanced Education Review Board and the NPS Board of Advisors this spring, followed by presentation to the Chief of Naval Operations (CNO) and the Secretary of the Navy (SECNAV) in the summer, and finalized at the Board of Advisors meeting in the fall.

As we all are aware, the last few years have brought many changes, successes and challenges to NPS. We have received strong support from the CNO and SECNAV for improving NPS operations, and for creating new programs to support the Navy and DoD. And our current world, and the security challenges we now and will face in the future, demonstrate an ever-increasing demand for the work done here at NPS.

Ours is a unique institution, driven by a distinctive mission, providing an expertise and learning environment found nowhere else. The Strategic Planning Task Force was compelled to highlight those strengths, proposing new goals and guidance that will keep the university on its demanded path. We look forward to hearing your input.

**"Update NPS" is a monthly publication for students, faculty and staff of the Naval Postgraduate School produced by the Office of Institutional Advancement. For additional copies, comments, or to suggest story ideas, contact the editorial staff at [update@nps.edu](mailto:update@nps.edu).**

## NSA Distinguished Professor Releases Two Books on Diverse Subjects

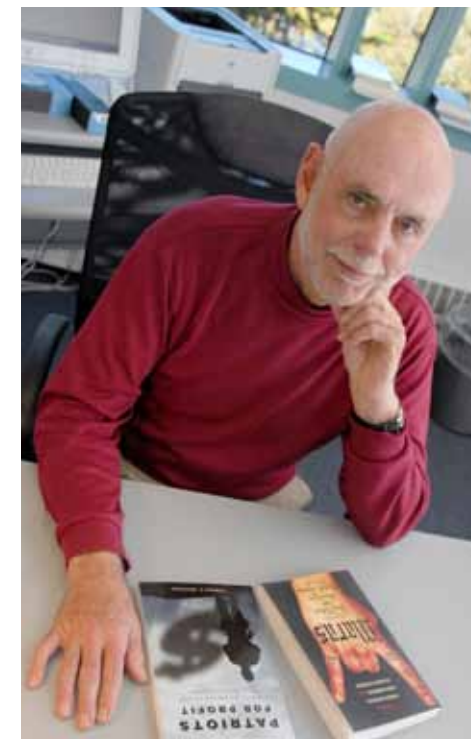
By MC1 Leonardo Carrillo

A Naval Postgraduate School Distinguished Professor recently published two books on two very different subjects concerning national security, defense, civil military relations and organized crime.

NPS Distinguished Professor of National Security Affairs, Dr. Thomas Bruneau, recently authored, "Patriots for Profit: Contractors and the Military in U.S. National Security" and co-authored, "Maras: Gang Violence and Security in Central America." Both works provide detailed insights into two distinct and very current challenges facing U.S. national defense and security interests.

In "Patriots for Profit," Bruneau takes an in-depth look at the issues concerning the replacement of military forces, in recent conflicts, with civilian contractors and the effects and repercussions of such policies. Bruneau raises the point that, while the military is an integral part of the U.S. government and controlled by elected representatives of the American people, contractors work under little public control and vague legal authority.

"The biggest challenge is oversight," said Bruneau. "There's a huge pressure to out-



Distinguished Professor Dr. Tom Bruneau is shown with copies of his recently-released books. (U.S. Navy photo by MC1 Leonardo Carrillo)

source into the commercial side but the problem is, who is going to keep track of what the contractors are doing?"

In the book, Bruneau is critical of current academic literature on U.S. civil-military relations and proposes his own framework, developed over years of experience conducting research, seminars and lectures on civil-military relations all over the world through NPS' Center for Civil-Military Relations. He places particular interest on the issue of armed private security contractors that many times operate with limited accountability.

"My goal was to write something objective," said Bruneau, "cold, analytical and objective."

In coauthoring "Maras," Bruneau collaborated with Lucia Dammert of the Global Consortium on Security Transformation, in Santiago, Chile, and Elizabeth Skinner of NATO's Allied Command Transformation, in Norfolk, Va. The collaborative effort commissioned a series of chapters from multiple experts in the study of the history, organization and propagation of the Mara Salvatrucha and the 18th Street gangs that originated in Los Angeles and have been growing in prominence and influence in the United States and Central America, and are becoming increasingly more dangerous.

According to Bruneau, as violence in Central America increases, interest in organized crime elements associated with the Central American mara increases as well. The book offers an analysis of the history, hierarchies and future of the mara phenomenon.

"What this book attempts to do is provide an in-depth analysis of what the reality of these gangs is," said Bruneau. "We try to provide an objective overview of what the issues are and put it in the context of security."

For Bruneau, the opportunity to generate this information and release it to the general public through university press books for the advancement of knowledge in the subject is the motivation behind his efforts.

"My contribution as a professor is to try to at least provide data, evidence, information, so that people in policy-making positions or students can get a fix on what's going on," said Bruneau. "I hope these works establish a basis for people to do more."

from the  
**MEZZ**

On Jan. 24, members of the NPS Strategic Planning Council (SPC) participated in an all-day retreat to receive updates on several critical areas related to the strategic guidance of the university. Dr. Peter Purdue updated the council on the progress of the Strategic Planning Task Force, presenting its draft strategic plan to the SPC. In addition, the four academic school deans in addition to the Office of the Dean of Research provided annual report briefs.

On Jan. 25, President Dan Oliver presented the Distinguished Alumnus Award to retired Marine Corps Col. Walter Augustin, on campus as a member of the Human Systems Integration curriculum review board.

On Jan 25, Oliver, Executive Vice President and Provost Dr. Leonard Ferrari, and Vice President for Information Resources and Chief Information Officer Dr. Christine Haska, participated in the ribbon-cutting ceremony celebrating the completion of the NPS/DLIFLC Academic Network Initiative.

January saw a significant number of senior visitors to campus, each of whom were briefed on a variety of subjects by university leadership. Some of these visits included Lt. Gen. David Perkins, Commanding General, Army Combined Arms Center; Maj. Gen. Peter Bayer, Director of Policy, Plans and Strategy for the Deputy Chief of Staff of the Army; Gen. Douglas Fraser, Commander, U.S. Southern Command; Vice Adm. Richard Harward, Deputy Commander, U.S. Central Command; Lt. Gen. Eric Fiel, Commander, U.S. Air Force Special Operations Command; and Dr. Michael Nugent, Interim Director of the Defense Language Office and Director of the National Security Education Program.

*From the Mezz provides a brief report on the activities of NPS' senior administration. For more details on any of these reports, please contact the Office of Institutional Advancement at [pao@nps.edu](mailto:pao@nps.edu).*



NPS students pour champagne on the university's new unmanned surface vehicles during a christening ceremony on Jan. 11. (U.S. Navy photo by Javier Chagoya)

## NPS Acquires Two USVs, Unveils New Sea Web Lab

By Amanda D. Stein

Naval Postgraduate School leaders, students and guests gathered on the roof of Spanagel Hall, Jan. 11, to welcome two new unmanned surface vehicles (USVs) to the university's research community, and to celebrate the establishment of the new Sea Web and Wave Glider Laboratory.

David Jackson, Chief Emerging Technology Officer for the Office of Naval Intelligence (ONI), attended the ceremony on behalf of the ONI, officially presenting one of the Wave Gliders to the Undersea Warfare Research Center. The two vehicles, referred to by the Navy as Sensor Hosting Autonomous Remote Crafts (SHARCs), were appropriately named Tiburon and Mako, and christened with a stream of champagne carefully poured on the crafts.

During the christening ceremony, retired Rear Adm. Jerry Ellis, Director of the Undersea Warfare Research Center, offered confident predictions that the crafts would be invaluable additions to the institution. "I christen you Mako and Tiburon, may you always provide good research for the Naval Postgraduate School and may you always return to your home base."

NPS has long invested time and research into a wide range of unmanned systems, and the addition of the USVs will only help broaden the scope of the university's research.

"The Chief of Naval Operations, the Secretary of the Navy and the Commandant of the Marine Corps signed a document which out-

lined the objectives for the Department of the Navy for fiscal year 12," explained Ellis. "One of those six objectives was the following: 'Dominate in unmanned systems by integrating unmanned systems into the Department of the Navy culture, by developing unmanned systems in the air, by deploying and establishing unmanned systems on and underneath the sea and by fielding unmanned systems for ground use.'"

"With the acquisition of these wave gliders today and with the opening of the Sea Web and Wave Glider Laboratory in front of me, NPS will be working toward meeting the objective of the Navy and adding to the great work that is already being done here at NPS with unmanned systems," Ellis continued.

Joe Rice, Research Professor of Physics, joined Dr. Phil Durkee, Dean of the Graduate School of Engineering and Applied Sciences, in cutting the ribbon to the new Sea Web and Wave Glider Laboratory, noting how long the program has been without lab space, and the excitement of having a place for research.

"Previously, Sea Web has developed experiments of opportunity around the world. We have done over 50 trials at sea, and that has been our laboratory," said Rice. "We're very pleased to finally have a home base here on campus. The lab will provide us some continuity in our research and development. Having a lab here on campus will provide an opportunity for our students to be more directly involved in the work."

Rochholz will utilize the data gathered in his thesis, tentatively titled "Wave Powered Unmanned Surface Vehicle Operation in the Open Ocean," where he will explore the feasibility of using unmanned systems in place of the network of expensive, vulnerable moored research buoys.

The systems, called Wave Gliders, are wave propelled, and include a series of solar panels capable of powering the payload of sensors and tools for data collection. Rochholz expects to find that the gliders are well-equipped to handle long stints at sea, and copious amounts of data.



Undersea Warfare student Lt. Timothy Rochholz is exploring the research potential of a new wave-propelled unmanned surface vehicle which industry hopes can replace moored buoys for maritime surveillance. The company behind the systems, Liquid Robotics, recently deployed four units across the Pacific on an experimental data-gathering mission to Japan and Australia.

## NPS' Dudley Knox Library Launches Mobile Website

By MC1 Leonardo Carrillo



GET THE DKL APP FOR YOUR PHONE

The Naval Postgraduate School's Dudley Knox Library (DKL) recently launched a mobile version of its website, offering library users easy access anywhere, anytime to the wealth of information and services already offered by the award-winning library.

The site provides users the same features as the regular site in a concise, easily accessible and easy-to-read version for mobile devices. Users can access features such as operating hours, computer accessibility, availability of a book or document, or even ask a question with the "Ask a Librarian" feature.

"I think it's a great idea," said National Security Affairs student Air Force Maj. Steven Peña. "You have all the information about the library in a convenient hand-held device that you can take with you everywhere you go."

Peña was impressed with the idea of being able to ask a question directly to a librarian and getting a quick response back without having to find a computer, log on and search for the site.

Also, as an added feature, the site has its very own Quick Response (QR) code that when scanned with a QR reader on a mobile device, the user is instantly directed to the mobile site on the device's web browser.

"Our patrons are extremely mobile," said University Librarian Eleanor S. Uhlinger. "DKL wants to be part of their toolkit anytime, anywhere."

And with this goal in mind, DKL has been increasing its efforts to better serve its users on and off campus. The library has constantly been looking for ways to improve services to its patrons, and the mobile site project is one example of those efforts. The project took months of preparation and planning by DKL staff to develop, design, troubleshoot and finally launch the site.

"I'm very excited," said Reference and Instruction Librarian, and project lead, Andrea Davis. "There have been many starting and stopping points as technology has come together ... so it's really nice to be able to launch it."

## University Leads Project on Countering Weapons of Mass Destruction

By Amanda D. Stein

NPS' Center on Contemporary Conflict (CCC) is now home to the Project on Advanced Systems and Concepts for Countering Weapons of Mass Destruction (PASCC), a multi-million dollar program directing research and strategic dialogues on weapons of mass destruction (WMD) on behalf of the Defense Threat Reduction Agency Strategy and Plans Enterprise. CCC has assumed these functions from the former Office for Advanced Systems and Concepts (ASCO), which was disestablished in June 2011.

"The core function of what ASCO did, and what PASCC now does, is to try to anticipate and analyze ways in which the United States can help itself and its allies manage and reduce the threat from weapons of mass destruction," explained Dr. Anne Clunan, Director of CCC and Associate Professor in the Department of National Security Affairs. "The majority of studies that have happened to date have been focused on nuclear weapons, counter proliferation, non-proliferation, bio-security,

counter-terrorism, and reducing the threat of nuclear weapons and other weapons of mass destruction getting into the hands of terrorists."

One of the primary functions of PASCC is to distribute millions of dollars in grants to qualifying research proposals and engage in strategic engagement with key global partners. Clunan explained that the decision for CCC to assume the program for DTRA ultimately came down to the merit and footwork of NPS faculty in proving the value of the university, and the academic and administrative capacity of the center.

"The project fits very well with the expertise of the CCC faculty, and the National Security Affairs department faculty, in that we have a very deep bench of folks who are focused on WMD, strategic stability and extended deterrence issues and they also have very deep regional expertise," explained Clunan. "And that is not something found at a lot of major research universities."

## FACULTY news & notes

NPS Executive Vice President and Provost Leonard Ferrari recently announced that Capt. **Dave Price** will serve as the new Assistant Chief of Staff for Aviation Activities. Price will be overseeing NPS Aviation Activities, and serving as the Alternate Government Flight Representative for the Center for Remotely-Piloted Aircraft Studies.

Oceanography Professor **John Colosi** has been named the 2012 recipient of the Acoustical Society of America's Medwin Prize in Acoustical Oceanography, to be received at the Fall 2012 ASA meeting. The prize is named after NPS' Hank Medwin and recognizes the effective use of sound in the discovery and understanding of physical and biological parameters and processes in the sea.

National Security Affairs Associate Professor **Zachary Shore** was appointed to a committee of the American Historical Association for selecting the year's best book in European international history and made a presentation to Stanford University's Center for Advanced Study in the Behavioral Sciences on international history.

Electrical and Computer Engineering Assistant Professor **Preetha Thulasiraman** presented a seminar titled "Multiobjective Optimization for Resource Allocation in Wireless Multihop Mobile Networks," Jan. 27, as part of the NPS-Center for Decision, Risk, Controls and Signals Intelligence Young Scholars Network.

Graduate School of Business and Public Policy Distinguished Professor **Larry Jones** and Senior Lecturer **Phil Candreva** collaborated with Professor Marc DeVore of the European University Institute to author a new book, titled "Financing National Defense: Policy and Process." Their book covers the processes, actors, politics, and policy dimensions of budgeting for national defense.

Send your faculty news and notes to [update@nps.edu](mailto:update@nps.edu).

# Army's Intellectual Center Commander Visits NPS

By MC1 Leonardo Carrillo

The Commanding General of the esteemed 'intellectual center' of the Army, the Combined Arms Center, Lt. Gen. David Perkins visited the Naval Postgraduate School for a series of briefings and meetings with faculty, staff and students, Jan 10.



Commanding General, U.S. Army Combined Arms Center, Lt. Gen. David Perkins, listens to National Security Affairs Chair, Dr. Dan Moran, during a briefing on different programs offered at the Naval Postgraduate School, Jan. 10. (U.S. Navy photo by MC1 Leonardo Carrillo)

The briefs represent the continuation of an exploratory visit by the Chief of Staff of the Army, Gen. Raymond Odierno, this past September, as the Army continues to support and potentially expands interest in different programs offered at the university. Perkins expressed interest in the abilities education provides his soldiers, and discussed his educational goals with leaders at NPS emphasizing the need for training programs to adapt to a changing world.

"Advanced schooling is a critical element of the professional devel-

opment of our soldiers," said Perkins, "because it gives them technical skills and problem solving skills that I think are critical to operate in this increasingly ambiguous environment."

The department of Defense Analysis currently houses about half of the total number of Army officers studying at NPS. Perkins was briefed in full on the program, but also explored other curricula and research currently underway within the Graduate School of Operational and Information Sciences, and the School of International Graduate Studies (SIGS).

SIGS' Department of National Security Affairs (NSA), which specializes in the study of international relations, security policy and regional security studies, presented Perkins with a comprehensive overview of the department's programs. NSA curricula represent an intricate part of the educational requirements of Foreign Area Officers, a discipline the Army holds in high regard.

Although NPS is a naval institution, its joint, multilateral research and educational programs have been held in high respect by Army leadership for many years. And in the same way, NPS has enjoyed a significant presence of Army personnel in its student body.

As Perkins wrapped up his visit, he praised the school's international and joint environment that exposes soldiers and other service members to a similar environment they would see in the real world, an experience that would prove crucial to the formation of any leader.

"NPS has a great academic reputation," said Perkins. "It has a unique capability to focus on problems that the military is particularly concerned about. It's very difficult to see everything in one day but I think I was most impressed by the enthusiasm and dedication of the faculty, staff and students. Obviously, they are very renowned for their academics but their commitment, and in many cases sense of service, were outstanding."

## Focus On ... Supporting Students' Needs

A Monthly Look at Names and Faces on Campus

For incoming and outgoing students, the to-do list can seem endless. But when that list leads them to the Student Services Office, they can expect to meet a staff ready to help them get in, out, and on their way in no time.

Among those friendly faces are Chi Patel, Student Services and Special Events Coordinator, and Lt. Justin Whipple, Director of Student Affairs. Together, the 10-person Student Services team, located in the basement of Herrmann Hall, helps students

ensure their affairs are all in order during their time at NPS.

"A lot of questions that students have for us, we can fix or answer here," explained Whipple, "and the ones that we can't, we have the corporate knowledge within our office to send them to wherever they need to be."

The office is responsible for things like transfer packages, e-mail account creation, sponsorship programs, ID cards, foreign language testing, and leave. They

also handle countless walk-ins each day as students look to find the resources they need to navigate their academic careers.

"We help the students out and make their days that much easier," said Patel. "We get the solutions they need to allow them focus on their studies."

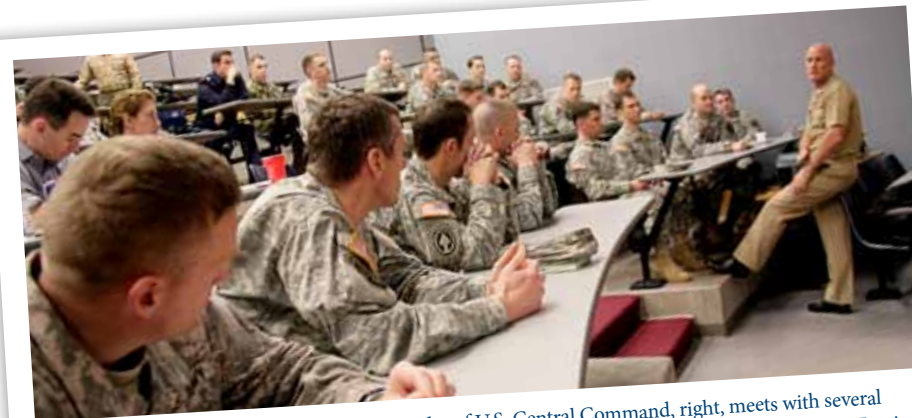
"If a student has a family emer-

gency, we can take care of things in a heartbeat and get them on the way to being with their family," noted Whipple. "We take on a lot of the logistical things that they would otherwise have to worry about on their own."



Student Services Office staff members Chi Patel, left, and Lt. Justin Whipple.

## Any Day at NPS ...



Vice Adm. Robert Harward, Deputy Commander of U.S. Central Command, right, meets with several Foreign Area Officers and regional affairs strategists from NPS and the Defense Language Institute Foreign Language Center during a discussion in Glasgow Auditorium, Jan. 23. (U.S. Navy photo by Javier Chagoya)

Two adult turkey vultures extend their wings to warm themselves in the morning sun atop Herrmann Hall's West Wing on Jan. 9. The large sunbathers were first spotted by members of the Comptroller's office staff. Although not frequently seen on campus, turkey vultures with wing spans ranging between 63-72 inches, are a common sight on the Monterey Peninsula. (U.S. Navy photo by Javier Chagoya)



Select leadership from the Defense Language Institute Foreign Language Center (DLIFLC), NPS and the local community prepare to cut a ceremonial ribbon celebrating the completion of the NPS/DLIFLC Academic Network Initiative, Jan. 25. (U.S. Navy photo by Javier Chagoya)

Fresh off her family's last tour overseas in Italy, NPS' new official ombudsman Kate Brandt is pictured in Spruance Plaza near the Centennial Time Capsule, Jan. 17. Although new to the area, Brandt is a seasoned ombudsman, fulfilling the same role in Naples at the U.S. Sixth Fleet Command. (U.S. Navy photo by Javier Chagoya)



NPS President Dan Oliver, left, presents the Distinguished Alumnus Award to retired U.S. Marine Corps Col. Walter H. Augustin, second from left, during a ceremony in the Elster Conference Room, Jan. 25. Augustin has distinguished himself through both his 27-year Marine Corps career and his subsequent government service by providing national leadership in the fields of program management, engineering, research and development. (U.S. Navy photo by Javier Chagoya)

## STUDENT voice

By Lt. Matthew Yokeley  
Chairman, President's Student Council

The year and the quarter are off to a great start and the opportunities at NPS are abounding! Let's welcome our new students who have just finished their first month here in beautiful Monterey and are now in the thick of classes, tests and all those things long forgotten by many of us upon arrival. It is hard to imagine how fast the time here will go.

While it is important to focus on your courses and what you're doing now, it is also a good idea to be looking forward. For many, the thought of leaving this place is unfathomable, but planning for the future is always the right answer. You never know when you may find yourself leaving the Central Coast to conduct research abroad or to brief those most interested in your work.

There is more to future planning than just being prepared for travel. As I alluded to before, the time at NPS is short and while it is great to be here, for most it is not our final destination. I encourage all of you to seek out those hidden opportunities available in Monterey and make the most of your time here. You may quickly find yourself once again behind the wheel of an armored transport, back in the pilot's seat or at the helm of a warship, but no matter where you came from or where you are going, your time at NPS will surely navigate you to success in your future career.

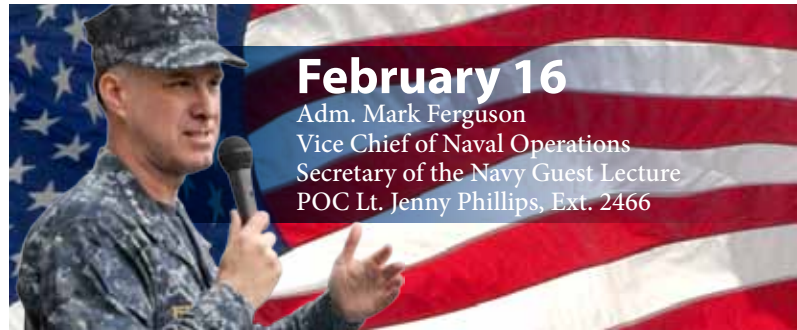
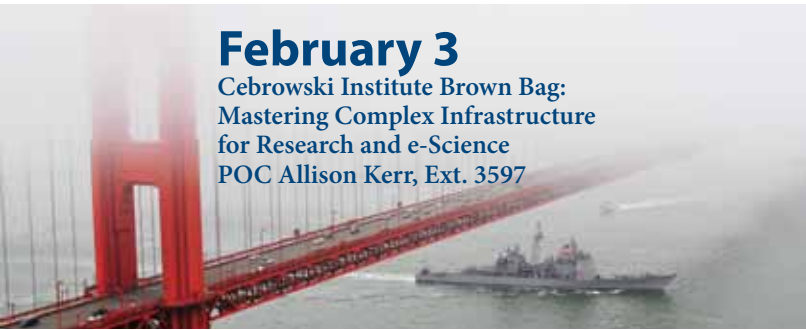
Lt. Yokeley is the Chairman of the President's Student Council. Visit the PSC on the intranet at <http://intranet/psc/index.html>.

Have a story to share? Institutional Advancement is constantly seeking interesting news and stories for Update NPS. Send your tips to [update@nps.edu](mailto:update@nps.edu).

# On Campus this Month

## February 3

Cebrowski Institute Brown Bag:  
Mastering Complex Infrastructure  
for Research and e-Science  
POC Allison Kerr, Ext. 3597



## February 16

Adm. Mark Ferguson  
Vice Chief of Naval Operations  
Secretary of the Navy Guest Lecture  
POC Lt. Jenny Phillips, Ext. 2466

## February 20

Presidents Day

## February 8

Roman Plunge Reflecting Pool Grand Opening Ceremony



## February 14

St. Valentine's Day Massacre Murder Mystery Dinner  
Barbara McNitt Ballroom  
POC MWR, Ext. 7955

## February 28

Dr. Yaron Brook  
President, Ayn Rand Center for Individual Rights  
Secretary of the Navy Guest Lecture  
POC Lt. Jenny Phillips, Ext. 2466



## In Review Magazine

Look for your copy around campus.



## Historical Highlights

The Naval Postgraduate School completed its cross-country move from Annapolis, Md. to Monterey with a formal dedication ceremony 60 years ago on February 15, 1952.

Then Secretary of the Navy Dan Kimball was the keynote speaker and dignitaries included Fleet Adm. Chester Nimitz, whose strategic vision for NPS in 1939 had set the stage for the subsequent purchase of Hotel Del Monte and the move west.

National media attended the ceremonies as famous war heroes joined professors and local notables while 700 students stood in formation on the elegant hotel lawn.



The "Monterey Herald" quoted Kimball: "Nothing is more important for the advancement of Naval science and the future greatness of the American Navy than to provide adequate opportunity for its officers to carry on their advanced study and individual research. This school provides this opportunity."

*Historical Highlights are provided by the Dudley Knox Library.*