

<b>WEEK ONE</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE			
Schedule of Events		International Defense Management Course			
		IDMC 07-1			
MONDAY		TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815	Opening Remarks and Faculty Presentation	TEMPO Military Planning Game	Team Debriefing	Functions of Management	Formulating Decision Problems
0900	(L) (La)		(D)	(L) (MI)	
0915	Participants Introduction and Admin Briefing		Game Debriefing		Case Study: Olympus Repair
1000	(L) (Bp)		(L) (Ct)	(L) (Vn)	(D) (XX-136a)
1015	The Defense Management Challenge			Discussion	Drmecia Briefing
1100	(L) (La)			(D)	(L) (Hr)
1115	Military Planning Game Briefing		Analytical Approach to Decision Making	IS Presentations	
1200	(L) (Md)		(L) (Wa)	(L) (Am)	
LUNCH		LUNCH	LUNCH	LUNCH	LUNCH
1330	Administrative Time	TEMPO Military Planning Game	Discussion	Model Building and Quantitative Analysis	P I C N I C
1415			(D)	(L) (Rt)	
1430			Introduction to Defense Resource Management Systems	Case Study: Smuggling in Drmecia	
1515			(L) (Bd)	(D) (XX-158a)	
1530				Math/Algebra Review (Optional)	
1615			(D)	(L) (Ct)	
1630	Attitude Adjustment Session				
1715	(H)				

<b>WEEK TWO</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE				
Schedule of Events		International Defense Management Course				
		IDMC 07-1				
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815				Discussion		Discussion
0900						
	Functioning of an Economic System		Economics of Public Expenditures	(D)	Production and Unit Cost Analysis	(D)
0915				Economy and Efficiency		
1000						
	(L) (Ar)	(L) (Mb)	(L) (En)	(L) (Me)		International Finance
1015	Discussion	Discussion	Discussion			
1100					Case Study: Providing Airborne Detection Capability (XX-104a)	(L) (Ar)
1115	Language of Sets	Public Sector in Mixed Economies	Decision Making at the Margin			Discussion
1200						
	(L) (Ct)		(L) (Hr)	(D)	(D)	(D)
	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
1330	Discussion	(Continued	Discussion		Cost-Output Analysis	Administrative Time
1415						
	(D)	(L) (Me)	(D)	(L) (Ar)		
1430	Decisions Under Certainty	Discussion	Naval Postgraduate School Overview Mr. Gary Roser		International Trade	
1515						
	(L) (Rg)	(D)				
1530	Discussion	Resources Available for Defense				
1615						
	(D)	(L) (En)	(L)	(L) (Me)		
1630						
1715						

<b>WEEK THREE</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE				
Schedule of Events		International Defense Management Course				
		IDMC 07-1				
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815 0900	P R E S I D E N T ' S  D A Y  H O L I D A Y	Decisions Under Uncertainty I (L) (Py)	Discrete Models of Uncertainty	Specifying, Collecting, and Using Data	Testing Assumptions and Using Data	
0915 1000		Discussion (D)	(L) (Md)	(L) (Be)	(L) (Bp)	
1015 1100		Probability (L) (Rg)	Case Study: Olympus Repair (XX-136a cont'd)	Case Study: Aircraft Assignment (XX-110a)	Discussion (D)	
1115 1200		Discussion (D)	(D)	(D)	Variability and Risk (L) (Wa)	
		LUNCH	LUNCH	LUNCH	LUNCH	
1330 1415		Decisions Under Uncertainty II (L) (Wa)	Continuous Models of Uncertainty	Estimation	Administrative Time	
1430 1515		Case Study: Olympus Repair (XX-136a cont'd)	(L) (Rg)	(L) (Wa)		
1530 1615		Discussion (D)	(D)	Discussion (D)		
1630 1715						



<b>WEEK FIVE</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE				
Schedule of Events		International Defense Management Course				
		IDMC 07-1				
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815						
0900	Cost-Benefit Analysis		Case Study: The Interim Infantry Anti-Tank Missile (XX-160a cont'd)	Introduction to Human Resources: Evaluating Executive Performance	Limits to Rationality	
0915						IS Presentations
1000	(L) (Ar)	(D)		(L) (We)	(L) (Mo)	
1015	Discussion				Discussion	
1100	(D)	Cost-Effectiveness Analysis	Case Study: Drmecia: Army Officer Evaluations (XX-159)		(D)	(L) (Class)
1115	Multiple Objective Decision Making			Risky Decisions		Group IP Presentation Prep
1200	(L) (Rt)	(L) (Wa)	(D)	(L) (Wa)	(D)	
	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
1330	Case Study: The Interim Infantry Anti-Tank Missile (XX-160a)		Case Study: The Interim Infantry Anti-Tank Missile (XX-160a cont'd)	Common Cognitive Errors and Biases	Discussion	Administrative Time
1415	(D)				(D)	
1430						
1515	Quantifying Decision Maker Preferences and Effectiveness Analysis	(D)		(L) (Rt)	Security Assistance	
1530		DOD Organizations	Discussion			
1615	(L) (Bp)	(L) (Vn)	(D)	(L) (Vn)		
1630						
1715						

<b>WEEK SIX</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE				
Schedule of Events		International Defense Management Course				
		IDMC 07-1				
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815						
0900						
		F	F	F	F	F
		I	I	I	I	I
0915		E	E	E	E	E
1000	IS Presentations	L	L	L	L	L
		D	D	D	D	D
1015		T	T	T	T	T
1100		R	R	R	R	R
	(L) (Class)	I	I	I	I	I
		P	P	P	P	P
1115	DRMI Programs/					
1200	Field Trip Briefing					
	(L) (Py)					
	LUNCH					
1330						
1415						
	Administrative Time					
1430						
1515						
1530						
1615						
1630						
1715						

<b>WEEK SEVEN</b>					DEFENSE RESOURCES MANAGEMENT INSTITUTE					
Schedule of Events					International Defense Management Course					
					IDMC 07-1					
MONDAY		TUESDAY		WEDNESDAY		THURSDAY		FRIDAY		
0815	Administrative Time	Discussion		Screening and Selection				Persuasion		
0900		(D)		(L)	(Bd)			(L)	(Mo)	
0915				Discussion				Discussion		
1000	Group IP Presentations (begin at 0930)	Human Resource Models		(D)			Group Workshop		(D)	
1015										
1100		(L)		(Bd)	High Performance Work Groups				IS Presentations	
1115	(L)	(La)	Case Study: Army Officer							
1200	Midcourse Review/Preview		Rank Distribution							
	(L)	(La)	(XX-149a)		(L)	(Mo)	(L)	(Mo)	(L)	(Class)
LUNCH		LUNCH		LUNCH		LUNCH				
1330	Human Resource Policy Issues		(continued)		Discussion				Administrative Time	
1415	(L)	(Bd)	(D)		(D)					
1430	Discussion		Civilian Resources				Group Workshop (continued)			
1515	(D)		(L)	(Am)	Motivation and Leadership					
1530	Labor Economics		Discussion							
1615	(L)	(En)	(D)		(L)	(Mo)	(L)	(Mo)		
1630										
1715										





<b>WEEK TEN</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE				
Schedule of Events		International Defense Management Course				
		IDMC 07-1				
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815	Planning Budgeting	Budgeting with Inflation				
0900	(L) (Mb)	(L) (We)	Defense Resources Management Initiatives	Organization Structure and Design	Organizational Change	
0915	Discussion	Discussion				
1000	(D)	(D)	(L) (La)	(L) (Mo)	(L) (Mo)	
1015	Investment Budgeting	Multi-year Planning and Programming	Risk Management			
1100	(L) (Hd)	(L) (Ct)	(L) (Wa)	Staff Analysis Presentations	Staff Analysis Presentations	
1115	Discussion	Program Memoranda and PPBS Design	Case Study: Dmecia: Service Staff Analysis (XX-144a, b, c)			
1200	(D)	(L) (Vn)	(D)	(L) (Wa)	(L) (Wa)	
	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	
1330	Reprogramming Techniques					Administrative Time
1415	(L) (Be)					
1430		Case Study: Program Element Proposals for Dmecia (XX-142a, b)	Case Study: Dmecia: Service Staff Analysis (XX-144a, b, c cont'd)	Case Study: Dmecia: Service Staff Analysis (XX-144d, e, f, g)		
1515	Case Study: Army Procurement Reprogramming (XX-156a)					
1530	(D)	(D)	(D)	(D)		
1630						
1715						

<b>WEEK ELEVEN</b>		DEFENSE RESOURCES MANAGEMENT INSTITUTE			
Schedule of Events		International Defense Management Course			
		IDMC 07-1			
MONDAY		TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
0815	Cost Effectiveness Concepts	MOD Recommendations	Administrative Time		
0900	in Program Analysis	Debriefing			
	(L) (Wa)	(L) (Py)	(Note: Lecture starts at 0900)		
0915	Discussion		Ministerial Decisions		
1000		National Budget	Debriefing		
	(D)	Making	(L) (Py)		
1015	MOD Recommendations		Future Developments		
1100	Briefing		in Resource Allocation		
	(L) (Py)	(L) (Mb)	(L) (La)		
1115	Case Study:	Discussion	CLOSING LUNCHEON		
1200	MOD Recommendations	(D)			
	LUNCH	LUNCH			
1330					
1415					
1430	Case Study:	Case Study:			
1515	MOD Recommendations	Drmeica: Civilian Ministry Cases (XX-143, XX-143a-e)			
1530					
1615	(D)	(D)			
1630					
1715					