

Professional Education Programs . . .

Sponsored by the Secretary of Defense

The Defense Resources Management Institute (DRMI) provides integrated professional education programs in resources management and analytical decision making for military officers and civilian defense officials from the United States and more than 170 partner nations. Established in 1965 as an educational institution by the Secretary of Defense, the DRMI is located at the Naval Postgraduate School (NPS) in Monterey, California. The DRMI's multi-disciplinary faculty conduct graduate-level executive education courses in Monterey and tailored courses and seminars at other locations in the U.S. and abroad upon request.

DRMI Mission

The DRMI's programs enhance the efficient and effective allocation of scarce resources in today's defense organizations by developing participants' analytical decision making skills. Participants do not focus on learning detailed job-specific skills but rather on the concepts, techniques, and issues that pervade resources management decision making in most mid-management through executive-level positions. To accomplish this, the DRMI provides a dynamic learning environment featuring interactive lectures on key concepts from economics, management, and quantitative reasoning; facilitated small group discussions; and real-world case studies.

Who Should Attend

The DRMI's programs bring together mid to senior-level managers, military officers, grades O-3 through O-6, and civilian defense officials of grades GS-09 through GS-15 or equivalent. Once a year, flag and general rank military officers and equivalent civilian officials only attend the Senior International Defense Management Course.



DEFENSE RESOURCES MANAGEMENT INSTITUTE

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ADVANCEMENT CENTER



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DRMI

DEFENSE RESOURCES MANAGEMENT INSTITUTE

The premiere provider of innovative
professional education programs
in defense resources management
for nearly 60 years



NAVAL POSTGRADUATE SCHOOL

Defense Resources Management

4 weeks (MASL P162002 resident, P471054 online)

Provides an overview of the long-term implications of today's decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks.

International Defense Management

10 weeks (MASL P162003 resident, P471053 online)

Provides an in-depth examination of the long-term implications of today's resources management decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks. Participants learn to define and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

Senior International Defense Management

4 weeks (MASL P162004 resident, P471060 online)

This executive education program brings together flag and general rank military officers and equivalent senior civilian officials from around the world to address contemporary security challenges and resources management issues. Participants develop skills and insights that enhance strategic-level decision making and refine their ability to define and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

Data Analytics for Financial and Resources Management

2 weeks (MASL P159002 resident, P471102 online)

Participants evaluate models and data to answer a variety of defense resources management questions, understand how models are used to predict outcomes, and become better communicators of the results of analysis to decision makers.

Human Capital Resources Management

2 weeks (MASL P162018 resident, P471059 online)

Participants develop an understanding of the unique role that manpower plays in defense resources management and learn how to use analytical models, derive a force structure, and design personnel policies from recruitment through retirement to achieve strategic objectives.

Introduction to Budgeting Concepts

2 weeks (MASL P156600 resident, P471056 online)

Participants develop an understanding of public budgeting best practices, how the execution phase of a resources management system should link to strategic plans, and actions and outputs required to successfully formulate, execute, and evaluate budgets.

Multiple Criteria Decision Making

2 weeks (MASL P162012 resident, P471055 online)

Participants develop a quantitative approach to support decision making by managers in defense organizations with a focus on decisions involving many organizational objectives.

Performance Management and Budgeting

2 weeks (MASL P162014 resident, P471058 online)

Participants develop a foundation for performance management and performance budgeting by constructing top-level goals and performance targets, working to develop performance hierarchies with measurable performance indicators, and learning about differences in supporting budgeting and accounting systems, and their roles in driving performance-based outcomes.

Risk Management

2 weeks (MASL P162000 resident, P471057 online)

Participants learn to define risk, acquire skills to assess risk, develop an understanding of basic risk management techniques, and apply risk assessment and management in several areas of defense resources management.



Mobile International Defense Management

1 or 2 weeks (MASL P319016)

Provides an overview of the long-term implications of today's decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks. Participants learn to define and evaluate the relationship among national security objectives, defense strategies, program alternatives (capabilities), and their budgetary resource requirements.

Mobile Domestic (U.S.) Courses, Seminars, and Workshops

Upon request, the DRMI can develop a one- or two-week course or a shorter seminar or workshop with specific content and topics tailored to the host organization's needs.

Independent Study

Upon request, the DRMI can design a tailored educational program in a defense resources management topic area combining lectures, directed readings, assignments, and interactive discussions. This is not a stand-alone course; it is intended to precede or follow a scheduled resident course.