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Associate Professor
Joint Maritime Operations

Naval War College
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CURRENT POSITION

June 2009 – Present Associate Professor, Naval War College at Naval Postgraduate School, Monterey, CA
Teach Joint Maritime Operations (JMO) at the Naval War College's Monterey program, providing students with Chairman, Joint Chiefs of Staff mandated Joint Professional Military Education curriculum. The JMO curriculum addresses joint command and control planning across the range of military operations, including major theater war, stability operations, asymmetric warfare, and the ethics inherent in the broad range of military functions.

EDUCATION

2007 Ph.D. Humanities, Salve Regina University, Newport, RI
2003 M.A. National Security and Strategic Studies, with Distinction, Naval War College, Newport, RI
(Director's Award for Academic Excellence)
1993 Th.M. Religious Education, Duke University, Durham, NC
1990-92 ----- Ph.D. Program in Leadership and Human Behavior, United States International University, San
Diego, CA (Now Alliant University - Completed 55 hrs. of 100 hr. program. Studies were
terminated due to military transfer.)
1983 M.Div. Denver Seminary, Denver, CO
1974 B.A. International Affairs, University of Colorado, Boulder, CO (geographical focus - Western
Europe)

Ph.D. Dissertation: *Muhammad Iqbal and the Perfect Man: Restoring Muslim Dignity through the integration of Philosophy, Poetry, Politics, and Conservative Islam*. Known as the spiritual father of Pakistan, Iqbal was the first to call for a separate Muslim state and developed a philosophy of international Muslim separatism communicated through his popular poetry. The work analyzes Iqbal's reaction to British globalization (colonialism) and his pan-Islamic agenda through a discussion of his philosophy, poetry, religion and political action. It provides historical and cultural insight to the current Global War on Terrorism and the response of traditional cultures to globalization.

PROFESSIONAL EXPERIENCE

2011 - 2012 Religion and Security in World Affairs Conference, Monterey, CA and Washington D.C.
Partnered with the Naval Postgraduate School's Center for Stabilization and Reconstruction Studies and the University of Georgetown's Berkeley Center for Religion, Peace and World Affairs to plan and conduct two conferences in Monterey CA and Washington D.C. on the impact of religion in international relations. Participation included planning the agenda, recruiting speakers, workshop facilitation, and presentation of two papers.

2011 U.S. State Department, Office of International Religious Freedom, Washington, D.C.
Worked with the State Department's Office of International Religious Freedom conducting research on the interagency, the relationship between stability/security and repressive religious freedom policies Central Asia, and U.S. policy in Central Asia. Developed a whole-of-government draft-strategy to implement the U.S. religious freedom agenda there.

2006-2011 Master of Ceremonies, Facilitator and Keynote Speaker, Yellow Ribbon Returning Warrior Program

Served as a weekend facilitator for this national joint program serving returning warriors and family members. Presented three keynote speeches: "Transformational Growth," "Developing Spiritual Balance," and "Combat/Operational Stress," facilitated the "Couples Communication" workshop, and lead three breakout sessions. Served as a lead trainer, instructing all weekend medical, mental health, and chaplain professionals in facilitation skills.

2009-2011 Adjunct Professor, Denver Seminary, Denver CO

Assisted with the development and delivery of the seminary's doctoral program in Chaplain Leadership. Taught the core seminar on chaplain leadership focusing on operational and strategic skills that facilitate professional influence in corporate, military, and institutional settings.

2007-2009 Instructor, Naval War College, Newport RI

Taught National Security Decision Making (NSDM) in the College of Distance Education utilizing Blackboard in a non-synchronous learning environment. The curriculum, addresses staff officer management skills for mid-level and senior officers, the operation of national security organizations, and preparation to serve in geographic combatant commands. I also taught the previous edition of the course that addressed Military Strategy and Force Planning .

2007-2009 Adjunct Professor, Salve Regina University, Newport RI

Taught "Just and Unjust Wars" in the graduate international relations program. The course takes special note of the role of religion in international conflict and conflict resolution and is taught via non-synchronous distance education utilizing WEBCT .

2008-2010 Lead Subject Matter Expert, General Dynamics Information Technologies, Pensacola, FL

Led a team of professors and training professionals to develop a three day training event for the Navy. Titled "Command Advisement" the 2010 Professional Development Training Course (PDTC) project involved team leadership, curriculum development and delivery of a three day seminar utilizing adult learning principles for more than a thousand naval professionals. The curriculum was deployed during FY 2010 and delivered at eleven training sites in the U.S., Japan and Italy.

2008 Guest Instructor, Naval Reserve Officer Training Course, University of San Diego

Taught "Religion and Security" in the senior ethics program. This course addressed the impact of religion on the security environment, the history of this relationship, and required capabilities and competencies for the modern naval officer.

2007-2008 Instructor, University of Phoenix, San Diego Campus

Taught "Introduction to Oral Communication" and "Business Ethics" in the general studies program and school of communications. Approved to teach twenty courses, including "Comparative Religion," "Introduction to Philosophy," and "Communication Ethics."

2001-2004 Naval Leadership Instructor, Officer Training Command, Newport RI

Taught a graduate level leadership program for intermediate level naval officers (03-05). Titled "Advanced Officer Leadership Training Course (AOLTC)" participants included line officers, medical officers and chaplains stationed at Officer Training Command, Newport. The course incorporated an adult education approach and addressed modern transformational leadership and management principles.

2001-04 Electives Instructor, Naval War College, Newport RI

Taught "Faith and Force: War and Peace in the World's Religions, a graduate level course, three quarters per year. Participants included U.S. Navy, Marine Corps, and Army personnel as well as State Department and International students. Conducted curriculum and program development in the areas of religion and security, Islam, and ethics.

2001-04 Deputy Director and Advanced Course Instructor, Naval Chaplain School, Newport RI

Managed a comprehensive professional education program, including teacher and curriculum development, oversight of a two hundred thousand dollar annual budget, and incorporation of state-of-the-art informational technology (IT). Taught two graduate level programs: Strategic Leadership and Management Course (for 06 Officers); and Staff and Leadership (for 04 & 05 officers). Conducted annual Ethics Seminar and monthly ethics roundtable for Naval War College and Chaplains' School.

U.S. NAVY AND MARINE CORPS

2006-08	Director, CREDO Spiritual Fitness Division, Navy Region Southwest
2004-06	Command Chaplain, Naval Air Station Keflavik, Iceland
2004	Deputy Command Chaplain, U.S. Central Command Headquarters Forward, Doha, Qatar
2003-04	Deputy Director, Naval Chaplains' School, Newport RI
2001-03	Course Director, Staff and Leadership Course, Strategic Leadership Course and Advanced Officer Leadership Training Course, Naval Chaplain School - Newport, RI
1997-01	Chaplain, Marine Air Training Support Group - Pensacola FL
1995-97	Command Chaplain, USS Frank Cable (AS-41) - Guam
1993-95	Chaplain, Naval Training Center, Corry Station - Pensacola, FL
1990-92	Chaplain, Marine Corps Recruit Depot - San Diego, CA
1988-90	Chaplain, Submarine Base - Pearl Harbor, HI
1986-88	Command Chaplain, Destroyer Squadron 35 - Pearl Harbor, HI
1979-86	Assistant Pastor (1 yr), Pastor (6 yrs) Arvada Grace Brethren Church, Arvada, CO
1974-79	Communications Officer, Marine Air Group 31, Beaufort, SC

CERTIFICATIONS and TRAINING

2003	E-Learner's Facilitator Certification Course, Academy of Health Science, U.S. Army
2002	Master Training Specialist, Chief of Naval Education and Training
2001	Advanced Officer Leadership Instructor Course, Naval Leader Training Unit, Little Creek, VA
2001	Task-Based Curriculum Development, Navy Instructor Training School, Newport, RI
2001	Impact of Religion on Culture and Politics, Naval Professional Development Training Course
1998	Critical Incident Stress, International Critical Incident Stress Foundation
1993, 94	Menninger Clinic Suicide Awareness and Prevention (Levels 1 & 2)
1993	Myers Brigs Personality Inventory Administrator
1991	Strategic Leadership and Communications Skills, Lab I and Lab II; L.E.A.D. Consultants, Inc.

Books, Chapters and Articles

- "Chaplains Advising Warfighters on Culture and Religion," chapter 5 in *Peacemakers in Uniform: Military Chaplains in Afghanistan, Iraq, and Beyond*, edited by Eric Patterson. Roman and Littlefield Publishers, NY, NY. June 2014.
- "Phase Zero Contracting Operations (PZCO) - Strategic and Integrative Planning for Contingency and Expeditionary Operations" Co-authored with Cory Yoder and William E. Long Jr., Defense Acquisition Research Journal. Defense Acquisition University. October 2013.
- "Colonialism, Globalization and the Six Day War: Seminal Events that Explain the Rise of Islamic Fundamentalism in the 20th Century." ABC-CLIO Enduring Questions Reference works, 2013.
- "Sunni and Shia Islam: The Struggle for Power and Legitimacy within a World Religion." ABC-CLIO Enduring Questions Reference works, 2013.
- "The Multifaceted Concept of Jihad within Contemporary Islam." ABC-CLIO Enduring Questions Reference works, 2013.
- "Religion, War and Politics: An Unholy Alliance". ABC-CLIO Enduring Questions Reference works, 2013.
- "Faith and Free Will, Not Mutually Exclusive." ABC-CLIO Enduring Questions Reference works, 2013.
- "Clergy and the Eligibility to Hold Public Office." ABC-CLIO Enduring Questions Reference works, 2013.
- Defense Contracting Handbook: Essential Tools, Information and Training to Meet Contingency Contracting Needs for the 21st Century. Version 4 October 2012. Contributing Author.
- "Phase Zero Contracting Operations (PZCO) - Strategic and Integrative Planning for Contingency and Expeditionary Operations" Co-authored with Cory Yoder (NPS Business School) and William E. Long Jr., (Professor of Acquisition Management, Defense Acquisition University.) NPS Business Schools Acquisition Research Sponsored Report Series, May 2, 2012.
- American Civil-Military Relations: Samuel P. Huntington and the Political Dimensions of Military Professionalism.* Naval War College Review, Spring 2012
- The Integration of Philosophy, Politics, and Conservative Islam in the Thought of Muhammad Iqbal (1877-1938): The*

Restoration of Muslim Dignity Against the Tide of Westernization. Mellen Press, Feb. 2011.

Muhammad Iqbal and the Perfect Man: Restoring Muslim Dignity through the integration of Philosophy, Poetry, Politics, and Conservative Islam, Doctoral Dissertation, Salve Regina University, Fall 2007
"Spirituality On the Go: A Student Looks at John Westerhoff," *The Navy Chaplain*, Fall 1997

Conference Papers

"Religion, Politics, and War: An Historical Perspective." Paper delivered at the Religion and Security in World Affairs Conference, Georgetown University, Washington, D.C., May 23-25, 2012.
Scenario-based Wargaming for Complex Operations." Co-authored with John Czarnecki, Ph.D., Paper delivered at The ISSS-ISAC Annual Conference, Chapel Hill, NC, October 3-6, 2012
"Global Stability, the Interagency, and Engagement with Religion and Religious Actors." Paper delivered at the Religion and Security in World Affairs Conference, Monterey CA Sept 12-14, 2011.

Book Reviews

Peer Book Review for Palgrave/McMillan Press; *Military Chaplains* by Kim P. Hansen, Palgrave McMillan, 2012.
Book Review for Yale University Press, *Ending Wars Well: Order, Justice and Conciliation in Contemporary Post Conflict* by Eric Patterson. Yale University Press, 2011
Book Review, *American Civil-Military Relations; The Soldier and the State in a New Era*. Naval War College Review, Winter 2011