

SAUDI ARABIA: THE STRATEGIC DIMENSIONS OF ENVIRONMENTAL INSECURITY

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Saudi Arabia sits in the middle of the world's climate furnace. There are fewer hotter, drier places on the planet, and it's only going to get worse as the world continues to dump carbon into the atmosphere. Since 1995, the world's atmosphere has seen carbon amounts increase from 360 parts per million (ppm) to an estimated record-crushing 400 in 2015.¹ Some researchers predict an increase in temperature of around 3 degrees Celsius throughout the Middle East by 2050. According to climate-change researchers, the Arabian Peninsula eventually will become too hot for people to remain outdoors for more than six hours at one time. Writing in the journal *Nature Climate Change*, Jeremy Pal and Elfatih Elfatih categorically state, "by the end of the century certain population centres in the same region are likely to experience temperature levels that are intolerable to humans owing to the consequences of increasing concentrations of anthropogenic greenhouse gases (GHGs)."² Quite simply, these temperatures will overwhelm the human body's capacity to cool itself through ventilation and sweating.³

Other indicators have emerged pointing to inexorable climate-change trends in Saudi Arabia and the wider Middle East. The summer of 2015 saw a "heat dome" settle over the region, sending temperatures skyward — a harbinger of what is to come.⁴ As noted by *New York Times* columnist Tom Friedman, a heat index of 163 degrees Fahrenheit was reported in the Iranian city of Bandhar Mahshar on July 31, 2015, described by a weatherman at the time as "one of the most extreme readings ever in the world."⁵ Meanwhile, in the midst of their war with the Islamic State, Iraqi citizens in Baghdad rose up in spontaneous protest at the inability of the government to deliver enough electricity to keep the city's air conditioners running. As noted in a poignant report describing everyday life in Baghdad during the summer of 2015, "The lucky ones drive around in their cars with the air conditioning on, visit shopping malls, or wait for the air coolers to switch on and huddle around them in a single room. Those without that where-withal find cool where they can, sometimes swimming in dirty, sewage-tainted pools and canals."⁶

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Israel in September 2015 experienced its worst sandstorm since record keeping began, a storm almost certainly made worse by abandoned farmland in drought-stricken and war-torn Syria.⁷ During the storm, air pollution in Jerusalem reached 173 times the national average, and power usage broke all national records.⁸ The same storm produced high winds and torrential rains in Mecca, Saudi Arabia, and undoubtedly played a role in the collapse of a crane that killed 107 and injured 238.⁹ Elsewhere in the Gulf, Iran remained in the grip of a seven-year drought as reservoir levels throughout the country sank to new lows.¹⁰

These extreme cases will become future norms, regardless of the December 2015 Paris Agreement. The tidal wave of looming environmental stresses adds yet another systemic factor to a region already torn asunder by civil wars, failed states, regional balance-of-power conflicts, militant Islamic extremism, massive refugee populations, foreign military interventions, and oppressive governments seeking to rein in their citizens' demands for change. The world is seeing only the opening phase of a multidimensional crisis that promises to get progressively worse. While changes in the weather and further deterioration of the environment may not appear as serious as civil wars and terrorist bombings, the long-term impact of these changes may be just as serious. As noted by *Haaretz* contributor David Rosenberg, "It's easy to imagine the sudden emergence of a Mad Max world where environmental disaster has plunged humanity into war, famine and financial chaos. More likely, we'll experience climate change as a creeping process with heat waves and droughts that disrupt normal life for short periods, or whose economic and political impact is so

gradual that it's difficult to make a direct connection to the weather."¹¹ This perfect storm indeed will break over Saudi Arabia and the Middle East during the rest of the century — and we have almost certainly only witnessed the first cloudburst.

A GATHERING STORM

There has been plenty of warning of the region's building environmental catastrophe. As poignantly noted by researchers in 2009, "The Arab countries are in many ways among the most vulnerable in the world to the potential impacts of climate change, the most significant of which are increased average temperatures, less and more erratic precipitation, and sea-level rise (SLR), in a region which already suffers from aridity, recurrent drought and water scarcity."¹²

The year 2015 was the hottest since data started being collected in the late nineteenth century — coming on the heels of records set in 2010 and 2014.¹³ The summer 2015 heat wave in the Middle East comes after five Arab countries set new high-temperature readings in 2011.¹⁴ Some scientists predict that the successively hotter annual temperature readings may suggest a dramatically faster overall increase in the world's temperature.¹⁵ As temperatures keep rising, the region is going to become even drier. The Middle East already contains less than 1 percent of the world's fresh water resources and is generally recognized as the most water-stressed environment on the planet. By 2040, projections by the World Resources Institute indicate that the Middle East will contain 14 of the 33 most water-stressed countries on the planet.¹⁶ Summers will get hotter and winters shorter and drier, with annual rainfall forecast to decrease by as much as 20 percent over the rest of the century.

Some estimates suggest that annual rainfall may decline by as much as 50 percent.¹⁷

All but six Arab countries of the Middle East suffer from freshwater scarcity, defined by the World Bank's minimum requirement as 1,000 square meters per person per year. What little freshwater there is above ground will decline significantly by the end

of the century. Higher temperatures will cause a reduction of water runoff of 10 percent by 2050, at the same time that demand for freshwater

is forecast to increase by 60 percent.¹⁸ Two of the region's major aboveground freshwater sources, the Jordan and Euphrates Rivers, are predicted to see dramatically decreased water flows by the end of the century.¹⁹ Those aboveground sources that remain will be severely stressed by pollution and decrepit public-works infrastructures. Researchers estimate that several cities in the Middle East lose as much as 40 percent of their freshwater due to leaky pipes.²⁰

The story of the region's underground sources of freshwater is not any better. Underground aquifers are being sucked dry by growing, freshwater-hungry societies. In war-torn Yemen, for example, the capital of Sanaa and its projected population of over 4 million may exhaust its groundwater by 2025. Some sources estimate that as much as 50 percent of Yemen's 24 million people already do not have access to safe drinking water.²¹ Iran is in the midst of what some describe as

an epic water crisis as a result of persistent drought and disastrous water management. Over the last 50 years, it has exhausted 70 percent of its groundwater.²² Jordan and Saudi Arabia are sucking an estimated 9 billion cubic meters a year from the Disi/Saq aquifers — water that has been underground for tens of thousands of years and

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has also been found to contain potentially dangerous levels of natural radiation.²³ Today, an estimated 50 percent of Saudi Arabia's freshwater comes

out of the ground. In short, the region's already scarce natural supplies of water — rainfall and aquifers — are drying up.

Further stress on freshwater supplies is now coming in the form of salt-water intrusion from sea-level rises (SLR). According to the Intergovernmental Panel on Climate Change (IPCC), the average rate of sea-level increase has doubled since 1993 to an annual rate of 3.2 millimeters a year. Researchers forecast annual SLR of 16 millimeters a year by 2081. By the end of the twenty-first century, the world's oceans may rise a total of three feet as ice in the Arctic and Antarctic inexorably melts.²⁴ If the West Antarctic ice sheet breaks apart, researchers estimate that the world's oceans could rise by as much as 12 feet by the end of the century.²⁵ Egypt is the regional state most vulnerable to SLR, although the Gulf states will not be immune. An estimated 6 percent of Egypt's GDP is at risk with an SLR of 1 meter. Some estimates show that 30 percent of

the Nile Delta could be underwater by the middle of the century and that Alexandria, one of Egypt's largest and most important cities, will be threatened. Tel Aviv and Haifa will also become waterlogged, placing an estimated 5 million Israelis at risk of dislocation.²⁶ Qatar, Kuwait and the United Arab Emirates are also particularly vulnerable to SLR over the rest of the century. Qatar's land area could be reduced from 2.6 percent to 13 percent depending on the level of SLR.²⁷ Saudi Arabia is somewhat less vulnerable, as its cities are further inland.

Two systemic stresses must also be added to this cauldron: population growth and urbanization. For centuries, the Middle East/North Africa (MENA) population hovered around 30 million, reaching an estimated 60 million early in the twentieth century. Since then, the region has experienced one of the most rapid population growth rates in the world. By 1950, the region's population had reached 100 million;²⁸ today it is estimated at 340-350 million and is projected²⁹ to increase to 588 million by 2050.³⁰ Population growth rates are slowing, but the bow wave of population growth will break over the region during the next quarter century.³¹

As in the rest of the world, MENA's population is shifting from rural to urban areas.³² These transformations are not always peaceful.³³ In the Middle East, an estimated 56 percent of the population currently lives in urban centers; this is expected to rise to 75 percent by mid-century. Persistent drought and hotter temperatures will speed the growth of the region's cities, as subsistence farming becomes untenable. The emptying of Syria's countryside due to the extreme drought from 2006 to 2009 is a window on the future of other societies in the region.³⁴ The move to the cities from

the countryside will also cause a decrease in food production, making societies ever more dependent on imports.³⁵ New arrivals in cities will face inadequate, dilapidated and aging infrastructures, overcrowded housing, and governments already struggling to provide water, electricity and basic social services. Cairo's population is expected to double by the middle of the century, to 40 million.³⁶ Life promises to be difficult in the region's concrete heat islands, where a small minority of well-off citizens will sit in air-conditioned buildings while the others will literally bake outside.

THE CASE OF SAUDI ARABIA

According to the United Nations, Saudi Arabia's population is expected to grow from approximately 30 million in 2015 to 40 million by the middle of the century. Over 90 percent will live in urban areas by 2050.³⁷ These populations will continue to be overwhelmingly young. The World Economic Forum estimates that 60 percent of the MENA population is under the age of 25, with unemployment rates in some states for this group as high as 40 percent.³⁸ In Saudi Arabia, 37 percent of the population is below the age of 14; 51 percent is under 25. Youth unemployment is variously estimated between 20 and 30 percent.³⁹ As a demographic, this group is generally well educated, with as many as 100,000 graduates annually entering the job market. By 2030, this market will have to accommodate 4 million additional workers. Education received in the Saudi system, however, remains overwhelmingly focused on religion and rote memorization — of little use in a diversified private sector, where foreign nationals predominate. The International Monetary Fund estimates that 60 percent of Saudi Arabia's labor force of 3.3 million are employed in

the public sector.⁴⁰ According to the Saudi Arabia Monetary Agency, only 10 percent of the Saudi labor force works in the private sector.⁴¹

The Middle East remains systemically vulnerable to the forces unleashed by urbanization. For the most part, the region's political systems remain controlled by security-sector and familial elites with little space for wider popular participation and the development of civil society. To substitute for the lack of private-sector development, regional states have relied instead on bloated and inefficient government bureaucracies to provide jobs. In petrostates like Saudi Arabia and its sister Gulf monarchies, this is a means of distributing wealth to the citizens in exchange for their acquiescence to the political status quo.

DILEMMAS AND OPPORTUNITIES

The central strategic problem facing Saudi Arabia is simply this: it depends on pumping increasing amounts of oil out of the ground to keep the state afloat for the foreseeable future at a time when the world is attempting to limit the carbon release produced by burning fossil fuels. There is an inherent contradiction between trying to slow the increase of the world's temperature and Saudi Arabia's requirement to pump oil to fund its state and slake the world's growing thirst for oil.

The kingdom is in a race against time as it simultaneously addresses a series of strategic, political, economic and environmental challenges:

- Build and pay for an infrastructure to accommodate its burgeoning population that includes an environmental mitigation and adaptation program.
- Make the necessary investments and political commitment to diversify its economy away from domination by the public sector. Saudi Arabia needs the private sector to become the engine of economic growth that will provide jobs for an estimated 4 million entrants to the workforce over the next 20 years. One recent study estimates the price tag at as high as \$4 trillion.⁴²
- Transition from a carbon-based economy to one in which energy needs are increasingly met by renewable and cleaner energy sources, to help it meet its carbon-reduction commitments under the Paris accord of 2015.
- Continue to manage the politics of energy markets while simultaneously meeting commitments to reduce carbon output in such a way as to maintain the kingdom's relative power and influence around the world.
- Preserve the shape and identity of the state and the ruling family's position as it manages all of the above.

It is difficult to overstate the magnitude of these simultaneous challenges, with the attendant wrenching and even revolutionary changes they portend for the kingdom.

It is hard to conceive of Saudi Arabia as anything other than the quintessential petrostate. Oil revenue today accounts for approximately 85 to 90 percent of the government budget, 90 percent of all export revenues and 45 percent of GDP. In 2015, some estimates indicate that oil revenues generated \$160 billion of government revenue in a total budget of \$223 billion, \$38 billion supported by deficit financ-

ing.⁴³ Saudi revenues are distributed to its citizens in many forms: government jobs, generous unemployment benefits, subsidized gasoline, water and housing, and free education and healthcare. The kingdom spent an estimated \$36 billion in 2013 on subsidies for gas, water and electricity.⁴⁴ Saudi consumers paid 45 cents a gallon for gasoline in 2015 and received electricity at a fraction of the cost paid by consumers around the world.

During 2015, Saudi Arabia's oil production totaled between 9.75 and 10.3 million barrels per day, an increase of 6 percent over 2014 levels, reaching a 30-year high.⁴⁵ The kingdom is thought to have a production capacity of approximately 12.3 million barrels, 2.6 million barrels of which constitutes spare production capacity. No other oil producer boasts this kind of flexibility. Saudi Arabia has historically used this capacity to smooth supply disruptions in world markets.⁴⁶ The world is expected to continue demanding more oil, despite commitments to limit carbon release. Indeed, the world's economic growth depends on access to reasonably priced energy supplies. According to the U.S. Energy Information Administration (EIA), if left unchecked, world demand for oil could reach 120 million barrels a day by 2040,⁴⁷ an increase from 95 million barrels a day in 2015.⁴⁸ Much of the additional oil needed to keep pace with global demand will come from Gulf states, including Saudi Arabia, where oil is much cheaper to get out of the ground than in other oil-producing countries.

The contradiction between the need for more oil and the need to mitigate climate change is addressed with great clarity in the scientific community. Recent research conclusively demonstrates that much of the world's vast fossil reserves

(coal, natural gas and oil) must be kept in the ground indefinitely if the world is to have any chance of limiting the world's climate increase to 2 degrees Celsius over the rest of the century. Figures published in the journal *Nature* indicate that as much as 260 billion barrels of oil in the Middle East — approximately the amount of Saudi Arabia's estimated oil reserves — would have to remain in the ground under such a scenario.⁴⁹ Such an outcome would certainly reorder the geostrategic map that places Gulf oil producers at the epicenter of global energy markets — to say nothing of the associated political and economic challenges that would be created in each of these states if significant portions of their oil reserves had to remain in the ground. In the past, Saudi Arabia has demanded compensation for any oil left in the ground as part of an agreement to limit global carbon release.

The strategic dilemma confronting Saudi Arabia is significant, but it is better positioned than many of its neighbors to withstand systemic pressures. Therein lies the opportunity to sensibly manage the kingdom's transition to an economy with reduced fossil-fuel income and output and an increased role for the private sector. Over the decade 2003-13, oil prices skyrocketed from \$36 to \$110 a barrel by 2011. The kingdom doubled its GDP to an estimated \$750 billion (somewhat larger than Sweden's and Switzerland's) and become the world's nineteenth-largest economy. GDP grew at an annual rate of 6 percent over the decade, one of the most rapid rates in the world. Monthly household income increased by 75 percent, from \$2,100 to \$3,600; 1.7 million jobs were created (1 million in the public sector). Moreover, women started to enter the workforce, reaching an estimated 1.8

million, or 18 percent of the working-age female population. Saudi Arabia is today regarded as a high-income country; its estimated 2014 per capita GDP was \$24,000.⁵⁰

While the House of Saud has a deserved reputation for extravagant lifestyles within its extended family, it must also be pointed out that the family responsibly invested oil revenues in infrastructure during the period. The regime also brought down the national debt and put cash in the

bank. It did not gamble with its money. Unlike much of the rest of the world, Saudi investments

remained in conservative instruments during the boom in equities markets in the first half of the decade. As a result, during the 2008-09 world financial meltdown, Saudi Arabia remained in a strong position, paying down its debt at a time when many other countries underwent grave macroeconomic crises and had to borrow to avert meltdowns. Over the decade, it virtually eliminated its public debt and compiled financial reserves totaling nearly 100 percent of GDP. The period saw a staggering \$1.6 trillion economy, including \$300 billion in foreign direct investment, mostly in the petroleum sector. McKinsey & Co. estimates that by 2015 the state had compiled \$1.4 trillion in financial and other assets. Approximately \$450 billion was spent over the decade on transportation infrastructure, healthcare, education and social welfare. Electrical generation capacity was increased by 32 percent. Eighty-one new hospitals and 20 new universities were created.⁵¹ Giant construction projects like the Kingdom Tower in Jeddah

were also launched; when completed, it will reach 3,300 feet, making it the tallest building in the world.

In addition to infrastructure investment, the flexibility provided to the House of Saud by its stockpile of cash was dramatically illustrated during the uprisings around the region in 2011. To forestall potential unrest, the regime pumped another \$130 billion into the country's economy virtually overnight in the form of higher

salaries and bonuses for government workers, increased unemployment benefits, additional

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housing, and more mosques for the powerful religious establishment. An estimated \$70 billion was spent on 500,000 low-income housing units alone.⁵² The windfall has also provided the Al Saud with political leverage over its neighbors. In a reversal of fortune from the bitter disputes of the Nasser era in the 1960s, Saudi Arabia pumped an estimated \$6.5 billion into the teetering Egyptian economy following the ouster of the Muslim Brotherhood government by the security services in 2013. Riyadh and its Gulf state partners have replaced the United States as the principal benefactor of Egypt's ruling security-sector corporation now headed by President Abdel Fattah el-Sisi.

Environmental mitigation and adaptation investments figured prominently in spending during the decade. It is no exaggeration to say that the oil boom is funding one of the longest-running and largest environmental-mitigation programs ever attempted. At the top of the list is Saudi Arabia's investment in water desali-

nation. The kingdom consumes nearly 7 billion cubic meters a day, 50-60 percent of which is desalinated; annual demand is growing at 8 percent a year. The Saline Water Conversion Corporation operates 36 plants that produce an estimated 3 trillion cubic meters of water a day, 50 percent of the kingdom's water and 70 percent of all water consumed in cities.⁵³ In 2014, the kingdom brought into production the \$7.2 billion Ras al-Khair plant, the world's largest desalinization plant. Located northwest of Jubail, it is expected to produce 264 million gallons (1.025 million cubic meters) of freshwater per day, as well as 2,600 megawatts of electricity. In 2014, the kingdom invested an estimated \$4.4 billion in desalinization projects.⁵⁴ It will need an additional \$53 billion in investment and 20-30 new desalination plants over the next 15 years to meet the projected demand for water.⁵⁵

Unsurprisingly, Saudi Arabia will need more electricity in the years ahead. According to the EIA, the kingdom in 2013 began bumping up against its power-generation capacity, estimated at 58.4 gigawatts. Air conditioning accounts for 70 percent of electricity demand, which will steadily increase as the region gets hotter.⁵⁶ Saudi Arabians consume an estimated nine times more electricity per capita than their neighbors.⁵⁷ The kingdom will need to generate an additional 35 gigawatts in electricity capacity over the next 15 years, requiring an investment up to \$120 billion both to add to and modernize inefficient and aging turbine systems. Some estimates suggest that the kingdom will have to double its power-generating capacity over the next 20 years to 120 gigawatts.⁵⁸ Until now, Saudi Arabia has used oil and natural gas to power electricity generation, helping to fuel a steep increase in domestic energy

consumption. Saudi Arabia today has one of the highest per capita energy consumption rates in the world: 25 percent of all the oil it produces, with internal consumption projected to grow at 7 percent annually. Saudi Arabia is expected to triple its domestic oil consumption over the next 15 years. If current trends continue, one study estimates that the kingdom could become a net oil importer by the middle of the century, depriving itself of its principal source of income.⁵⁹

Diversification of energy sources is an essential part of Saudi planning. To help lead the effort, the kingdom established the King Abdullah University of Science and Technology located on the Red Sea north of Jeddah. In May 2012, the kingdom announced an ambitious 20-year, \$109 billion plan to generate 41 gigawatts of electricity through a new solar program that would meet 25-30 percent of its needs. In parallel, it sought to generate another 21 gigawatts in geothermal and wind power. There is virtually no human or industrial infrastructure in the kingdom to execute or support a program of such magnitude. Perhaps unsurprisingly, the projects have been delayed. In January 2015, Hashim Yamani, president of the King Abdullah City for Atomic and Renewable Energy, the royal agency established to oversee renewable-energy policy, delayed the projects by eight years: "We have revised the outlook to focus on 2040 as the major milestone for long-term energy planning in Saudi Arabia."⁶⁰ Under even the most optimistic of scenarios, renewable energy sources will provide no immediate relief from the kingdom's overwhelming dependence on oil and natural gas for power.

The kingdom has also taken steps to increase energy efficiency. In December 2014, it announced the imposition of mini-

mum fuel/mileage standards for new and used vehicles, light trucks and automobiles imported into the kingdom. The standards, based on the U.S. Corporate Average Fuel Economy (CAFE) standards, are to be phased in between 2016 and 2020. As part of the National Energy Phase II program launched in partnership with the UN Development Program, the kingdom introduced a campaign to put energy efficiency ratings on all new air conditioners and replace aging and inefficient units still in use.⁶¹ As many as 50,000 noncompliant air-conditioning units have been seized and destroyed by the government under the joint government-UN program.⁶² Finally, Saudi Arabia has adopted international building codes that make thermal insulation mandatory in all new construction across the kingdom's 23 cities.⁶³

POLITICS OF CLIMATE CHANGE

Saudi Arabia has been seen around the world as one of the main impediments to a global deal to limit carbon output. During negotiations in Copenhagen in November 2014, one observer estimated that the Saudis were responsible for 40 percent of all of the objections raised during the sessions.⁶⁴ Most recently, the kingdom led a group of 22 nations in successfully lobbying to prevent the adoption of more aggressive climate-change objectives. According to many observers, Saudi Arabia worked to water down the text throughout the final environmental negotiations in Paris in December 2015. It has also resisted pressures to contribute to a fund to help poorer developing countries shoulder the costs of climate mitigation. Nonetheless, Saudi Arabia joined 194 other nations in signing on to the Paris Agreement of December 2015.

Under the terms of commitments made to the treaty as its Intended Nationally

Determined Contribution (INDC) submitted in November 2015, Saudi Arabia seeks to reduce carbon emissions by 130 tons annually by 2030. The plan offered no specifics on how its carbon-reduction commitments will be met and offered no numerical benchmarks by which to judge its progress. In 2012, Saudi Arabia was rated as the fourteenth-largest emitter of greenhouse gases in the world, releasing 572 metric tons annually, or 1.2 percent of the world's total.⁶⁵ The Saudi INDC submission stated: "The Kingdom will engage in actions and plans in pursuit of economic diversification that have co-benefits in the form of greenhouse gas (GHG) emission avoidances and adaptation to the impacts of climate change, as well as reducing the impacts of response measures."⁶⁶ The Saudi submission also vaguely warned that its emission targets would be adjusted between 2016 and 2020 if the Paris Agreement creates an "abnormal" burden on the Saudi economy.⁶⁷

The plan acknowledges the link between climate mitigation and adaptation efforts and high levels of oil exports. In addition to pursuing economic efficiencies and diversified economic growth, the plan calls for Saudi Arabia to develop carbon-capture and utilization technology. The plan calls for the kingdom to build the world's largest capture-and-use plant, capable of purifying 1,500 tons of carbon per day, which will be recycled back into the country's growing petrochemical industry. Another initiative calls for the insertion of carbon into underground oil reservoirs. Using a technology called carbon-dioxide-enhanced oil recovery, 40 million cubic feet of carbon dioxide will be captured, processed and injected into the Othmaniya oil reservoir as part of a pilot project to determine feasibility. One can only hope

that the Saudis are more successful than the Canadians, who attempted to use this technology on oil fields operated by Shell in Saskatchewan.⁶⁸

By recent standards, the Saudi submission to the Paris accord is significant, since the kingdom has been seen as one of the major resisters to any attempt to limit carbon release. It was accused by some observers of trying to wreck the whole deal, refusing to support more stringent actions to limit temperature-release targets to 1.5 degrees Celsius, balking at the idea of trying to decarbonize the world's economy by the middle of the century, and demanding compensation for potential lost revenues from oil income.⁶⁹ The German organization Climate Action Tracker remained unimpressed by the kingdom's INDC submission, referring to it as "inadequate" and among the world's worst plans. The organization caustically stated, "If all countries adopted this level of ambition, global warming would be likely to exceed 3-4 degrees Celsius this century."⁷⁰ The organization particularly criticized Saudi Arabia for refusing to establish any baseline levels for carbon emissions through which to measure progress or the lack thereof.

The politics of Saudi Arabia's approach to the Paris negotiations remain inextricably intertwined with the politics of international energy markets. As negotiators gathered in Paris to set limits on carbon release, Saudi Arabia's oil production and exports reached an all-time high. In the arena of energy markets, the kingdom has been playing a different game. After profiting from oil averaging \$110 a barrel between 2011 and 2014, Saudi Arabia and other producers lost big when prices tumbled to \$50 in 2015. Breaking with its past practice of cutting production to restore price stability, the House of Saud

instead opened the oil spigots, ignoring repeated entreaties of its OPEC partners. While, on the one hand, tumbling oil prices hurt the kingdom's short-term revenues, lower prices served a number of broader strategic interests. Conventional wisdom suggests that Saudi Arabia's refusal to moderate supply was a way to pressure oil-dependent rivals in Tehran and Moscow and drive high-overhead producers out of business to preserve Saudi market share.

Oil prices north of \$100 a barrel helped stimulate a glut in world oil production in places like Canada and the United States, where it became economical to produce shale oil in ever-increasing quantities. These additional oil supplies also threatened Saudi Arabia's share of world markets, particularly those in fast-growing Asia. By March 2015, for example, U.S. production of shale oil reached 5.3 million barrels per day (mb/d), boosting the dramatic overall increase in U.S. oil production to a 40-year high of 9.4 mb/d in May 2015. There is some evidence that U.S. shale-oil producers are feeling the pinch, with production slated to decline in early 2016. Opinion suggests that the Saudis have been successful in preserving their market share with their refusal to cut production.⁷¹

High-cost producers, however, represented only one part of Saudi Arabia's problems, according to some analysts. There was a deeper and more profound fear: a leveling off of the global demand for oil.⁷² According to this point of view, higher oil prices not only brought the more expensive oil onto the market; it also reduced demand for oil and further encouraged the move to renewable sources of energy. The slowing demand for imported oil in China was particularly concerning to Saudi officials, though some believe that

depressed oil prices actually buy Saudi Arabia and its OPEC partners more time by averting a leveling off of global demand in a higher-priced market.⁷³

Another line of analysis suggests that Saudi Arabia is attempting to maximize income from a commodity that will gradually recede in importance as the world shifts to a non-carbon-based future. The Saudis must recognize reality: the inexorable move towards limits on carbon emissions will mean that some portion of their most valuable commodity will have to remain in the ground.⁷⁴ The essential logic of the argument is that any barrel of oil sold at a profit, however small, is more valuable than one that is not. Oil that remains in the ground eventually will cease to have value. Preserving the primacy of their market share would thus allow the Saudis to maximize the value of their commodity.

STRATEGIC IMPLICATIONS

The economic and environmental pressures on Saudi Arabia are clear. It needs to continue pumping oil for at least the next couple of decades to generate the revenue needed for the infrastructure to accommodate its growing population. There is no substitute for oil income over the near term. The kingdom needs to figure out how to pay for more of everything: electricity generation, freshwater desalination, housing, public transportation and road systems, health care and education, to name but a few of the claimants on state resources. As previously noted, the kingdom's strong financial position provides a good start toward meeting its daunting economic challenges, although the decline in oil prices gives leaders less direct capital for their investment priorities. Some economists estimate that the decline in oil prices is forcing the Saudis to spend \$10-

\$15 billion a month from their reserves.⁷⁵

Perhaps more difficult is the parallel political challenge that must also be met if the state is to move to a model in which the private sector drives economic growth. The domestic political challenges are complex and varied. If the political leadership attempts to develop a viable private sector, it will be asking more of its citizens at a time when subsidies are slowly but surely being reduced. The workforce will no longer be able to live off handouts from the regime or rely on public-sector jobs and religiously focused education.⁷⁶

There is some evidence that the ruling family is acutely aware of these problems and is taking steps to address the myriad challenges facing the Saudi economy. Deputy Crown Prince Mohamed bin Salman is coordinating a multifaceted effort to develop an ambitious five-year National Transformation Plan to map the road towards economic diversification and the development of the private sector. Under consideration are such steps as asset sales, tax increases, spending cuts and changes to the way the kingdom manages its investments. Among other things, the plan calls for Saudi Aramco to transform from an oil company into an industrial conglomerate. Power to implement the plan reportedly rests with the newly created 22-member Council of Economic and Development Affairs. In April 2016, pursuant to this direction, Mohamed bin Salman announced plans to sell 5 percent of the world's largest oil company, Saudi Aramco, with the proceeds being used to set up a public investment-development fund that could reach \$2 trillion in assets. The Saudis appear interested in following the trail blazed by the Al Nahyans in the UAE, who established the Abu Dhabi Investment Authority to provide the emirate with a source

of income from a diversified portfolio of investments.⁷⁷ These efforts dovetail with an aggressive campaign by the Saudi Arabia Basic Industries Corporation (SABIC) to attract international investors to a series of new development projects.⁷⁸

A better-educated Saudi workforce comprising both men and women will be needed if a viable private sector is to be developed to drive economic growth. Opening up opportunities for women and changing the country's education system to give workers the skills they need will require the House of Saud to take on domestic political stakeholders like the religious establishment, which has been empowered and funded in the oil era. Past efforts by the Al Saud to open up their society to the forces of modernity have been met with ardent internal opposition. The most dramatic expression of these protests was the takeover of the Grand Mosque by Juhayman al-Otaybi and his followers in 1979. Otaybi proved to be a precursor of militant Islamic extremist opposition to the ruling family that found expression with al-Qaeda in the 1990s and with the latest iteration as found in the Islamic State.⁷⁹ The ruling family has in the past placated and co-opted these opponents, but this balancing act promises to become significantly more challenging if the country is to move in the directions outlined by the deputy crown prince.

Managing this transition as the world slowly but inexorably clamps down on

carbon production and consumption adds another layer of complexity to a difficult situation. The commitments made in Paris represent the opening round in an ever-tightening noose around the necks of the world's carbon producers. Saudi Arabia can survive for a time through oil revenues, but its days of profligate welfare spending are coming to an end.

For much of the twentieth century, Saudi Arabia and the Middle East served as the strategic epicenter of the West's own economic and strategic security. Cheap and readily available oil from Saudi Arabia and the Gulf states helped support a century of relative political stability and sustained economic growth. The kingdom was the "prize," a role embraced by the House of Saud as it fashioned its security partnership with the United States.⁸⁰ Outsourcing its external protection to the United States suited the Al Saud as they focused on building a peaceful and stable internal political order. In some sense, the family always correctly foresaw that the most significant challenges to the state came from internal enemies. It remains unclear just how relevant that security system will be in the future as challenges to the internal stability of states throughout the Middle East multiply. The wisdom of the House of Saud's prescient choices all those many decades ago will certainly be on trial over the coming transformative, and hotter, quarter century.

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