



# CTX

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## From the Editor

Have you ever noticed that the autumnal and vernal equinoxes bring far deeper changes than the winter and summer solstices? When winter officially arrives, it's already been cold for some time; when the calendar declares summer, we're already feeling the heat. But when the sun reaches its tipping points in autumn and spring, we feel the changes on our skin and in our bones. There's a change in the quality of the light. Depending on the season, the local birds have either gone quiet or become raucous; deer are roaming mindlessly in rut or hiding in quiet places waiting for their fawns to drop. We watch the positions of the sunrise and sunset change on the horizon and begin preparing, even if only in our minds, for the season that is to come. I know I always become restless at these times, especially in the fall, as if I should be getting ready to migrate. I especially crave the mountains, high places, vistas, the feel of granite and pine duff under my boots.

Change is constant at any time, of course, and although I'm not going to get away to the mountains this year, I will spend the next few months helping the Global ECCO team to make some major changes to *CTX*. In response to a mandate from our sponsor, the Regional Defense Fellowship Program, the *Combating Terrorism Exchange* is now the *Combating Threats Exchange*. We are expanding the journal's scope beyond counterterrorism to encompass the new security environment of irregular warfare, cyber operations, all-of-government/all-of-society defense, Women in Peace and Security, climate security, and information operations. *CTX* was founded twelve years ago, at the height of the Global War on Terror, and counterterrorism will still be an important part of what we cover, but it's no longer enough to talk about this one area of national and international security when so many other things are happening all around us. Many of you are already deeply involved in one or more of these intertwined activities. You're the source of *CTX*'s unique character and value, and I hope all of you reading this now will take a little time to think about the story you have to tell, the lessons you learned on deployment and through study, the contribution

you can make to the knowledge base of everyone who serves in national and international security and defense. Our goal remains the same: to offer you a place to share your knowledge and learn from one another.

Another big change is my retirement as editor of *CTX*, after twelve years of doing one of the most challenging and exciting—and fun—jobs I’ve ever had. This will be the last issue to have my name at the top of the masthead. It has been my privilege to be part of an outstanding team of colleagues, editors, designers, and web gurus over the years. I’ve also had the honor to work with an amazing array of contributors, from well-known ones like John Arquilla and Maria Ressa to the many, many boots-on-the-ground operators who’ve shared their stories and lessons learned with the rest of us. Thank you for making my job so rewarding. I’ll miss working with and hearing from all of you, but I’m going to enjoy watching *CTX* grow and change under fresh and energetic new guidance.

This issue of *CTX* is a rather eclectic mix of topics and ideas that showcase the journal’s broadening scope. Our first feature article, by Major Cédric Craninx, takes a deep look at the ways in which a small nation’s special forces and its intelligence community could work together to improve intelligence collection in regions of interest or potential conflict. Modern operations depend on accurate, timely information and preparation, but SOF too often lack the legal authority to engage in pre-conflict activities. MAJ Craninx examines three possible structures for information sharing and discusses the changes in law needed to ensure accountability and remove barriers to cooperation between the services.

Next, Major Adam Steinwachs describes an initiative the US Naval Postgraduate School is developing with partners in Mongolia to establish a physical education program and curriculum for Mongolian children and youth. As Mongolia modernizes and its population becomes increasingly urbanized, young people are not getting access to the kinds of physical activity they need to stay physically and emotionally healthy and resilient. This cooperative pilot endeavor shows promise for improving health outcomes and developing a stronger society.

The *CTX* Interview features a discussion between Major Mareks Runts of the Latvian Special Forces and *CTX* board member Ian Rice about the creation of the Latvian National Armed Forces after independence in 1991, and the subsequent development of the Latvian SOF. As MAJ Runts notes, Latvia has adapted and synthesized models from its allies to develop its own doctrine and laws

governing the armed forces, thus maintaining flexibility in the face of increasing geostrategic threats.

In the Ethics and Insights column, Dr. Marcus Hedahl tells us why Stoicism, as practiced by both ancient Romans and modern proponents, is the best philosophy. Through the examples of such famous Stoics as Marcus Aurelius and US Navy Admiral James Stockdale, Dr. Hedahl demonstrates that the Stoic ideals of virtue, personal excellence, and a firm acceptance of the reality of our human condition will enable us to embrace whatever life throws at us without losing our moral integrity.

*CTX* is excited to introduce a new regular column, Social Capital, which invites authors from a broad spectrum of disciplines to explore the evolving nature of defense and security around the world. This includes the changing roles of women in national defense; the effects of generational changes; innovations in technology, planning, strategy, and tactics; and new ways of cooperating for security purposes. In this introductory essay, authors Dr. Deborah Gibbons and Kathleen Bailey draw on their research and experience to describe how women’s participation in peace and security operations and planning can shift perspectives, foster needed change, and improve outcomes in unforeseen ways.

Finally, be sure to read about Dr. Tristan A. Volpe’s new book, *Leveraging Latency: How the Weak Compel the Strong with Nuclear Technology*, in the Publication Announcements section.

You can let us know how much you appreciate *CTX* by sending your essay, review, story, and photos for peer review and possible publication to [CTXeditor@GlobalEcco.org](mailto:CTXeditor@GlobalEcco.org). We welcome your ideas and opinions. Let us know what you think about what you’ve read in *CTX*, or anything else in the CT and IW worlds that’s on your mind. You can also keep up on global CT/IW news and comment on articles by “liking” Global ECCO on Facebook. As the seasons change, we look forward to hearing from you.

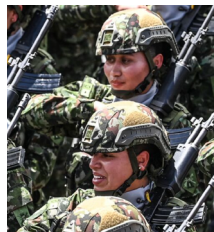
Elizabeth Skinner  
Editor, *CTX*  
[CTXeditor@globalecco.org](mailto:CTXeditor@globalecco.org)

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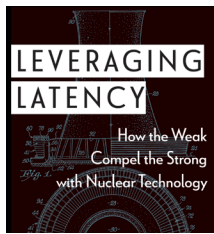
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## About the Contributors

**Kathleen S. Bailey** is a faculty research associate for Global ECCO in the Defense Analysis department at the US Naval Postgraduate School (NPS), and is part of the Regional Defense Fellowship Program (RDFP) evaluation team. She received a BA in English and Environmental Studies from Alfred University, an MA in International Environmental Policy from the Monterey Institute of International Studies (now the Middlebury Institute of International Studies at Monterey), and an MA in Security Studies: Western Hemisphere from NPS. She is currently a PhD candidate in Public Affairs at the University of Colorado Denver.

**Major Cédric Craninx**, is an Army Special Operations officer in the Belgian Defense Forces. He holds an MS degree in Social and Military Sciences from the Belgian Royal Military Academy and an MS degree in Defense Analysis from NPS. He has held command and staff appointments in the Belgian SOF community and has been deployed multiple times in the Middle East and in Africa.

**Dr. Marcus Hedahl** is an associate professor of philosophy at the US Naval Academy. His research focuses on the relational and collective aspects of ethics, including just war theory, environmental ethics, and Stoic philosophy. He previously served as a Dahrendorf postdoctoral research fellow at the Grantham Research Institute on Climate Change and the Environment at the London School of Economics and Political Science, and as the Environmental Justice Fellow at the Kennedy Institute of Ethics at Georgetown University. Dr. Hedahl served as an officer in the US Air Force for 11 years.

**Dr. Deborah E. Gibbons** teaches in the Defense Management department at NPS. Her research applies social psychological principles to real-world problems, including motivation and behavior; collaboration and knowledge-sharing; humanitarian aid and disaster response; group and crowd behavior; and diffusion of information, attitudes, and innovations. She has researched the integration of men and women in military environments and has partnered with peacekeeper-training facilities in Latin America and Jordan since 2013. She holds a PhD in organizational behavior and theory from Carnegie Mellon University.

**Ian Rice** is a retired US military officer who served in a variety of overseas assignments at the tactical, operational, and strategic levels in Afghanistan, Iraq, Germany, Japan, and Korea. Most notably, in 2016-2017, he served with the US Diplomatic Mission to Iraq, where he was the director of the Tribal Engagement Coordination Cell during Operation Inherent Resolve. He is currently a senior lecturer at NPS and is a member of the *CTX* editorial review board.

**Major Mareks Runts** joined the Latvian National Guard SOF in 1997 and the National Armed Forces (NAF) of Latvia in 2000. He joined the Latvian Special Operations Forces in 2004, where he has held several leadership positions, including company commander and unit chief of staff. He completed US Airborne School and Special Forces Qualification course (18A), and the NATO Special Operations Headquarters' Leadership/Catalyst for Change course, among other international courses. MAJ Runts served in multiple combat deployments in Afghanistan and train-the-trainer deployments in Ukraine. He developed the first Unconventional Warfare and Recovery Operations courses in Latvia, and lectures on those topics at the Latvian NAF Academy and NCO school.

**Major Adam Steinwachs** is a Civil Affairs officer in the US Army. While in Mongolia between 2018 and 2019, he participated in Khaan Quest, a Joint Combined Exchange Training with Mongolian Armed Forces Civil-Military Cooperation, and was the Civil Military Support Element Team Leader. Prior to joining the Army, MAJ Steinwachs was a successful National Collegiate Athletic Association track and field coach. He holds a level II coaching certification with USA Track & Field and has taught physical education. MAJ Steinwachs is currently a student in the Defense Analysis department at NPS.





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### COVER IMAGE

RIGA, LATVIA - MARCH 21: Birds fly around the Freedom Monument honoring soldiers killed during the Latvian War of Independence, in Riga, Latvia. (Photo by Dean Mouhtaropoulos/Getty Images, 21 March 2013.)

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