

# INSTITUTE FOR SECURITY GOVERNANCE

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## ETHICS & INTEGRITY IN DEFENSE ACQUISITION DECISION MAKING

**RESIDENT: N/A**  
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**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME (E-IMET PENDING)**

This International Defense Acquisition Resource Management (IDARM) course examines ethics and integrity in defense acquisition decision-making and fundamental characteristics of a fair and transparent public procurement system. Ethics and integrity are critical to defense acquisition, procurement, and logistic systems. They enable public trust and confidence in organizations as well as demonstrating a commitment to reasoned decision-making, through policy and its enforcement. Emphasis is placed on creating and sustaining an organizational culture that is grounded in appropriate individual ethical behavior, and on designing transparent systems that deter and detect unethical behavior. The importance of sound and enforceable legislation and policy is examined throughout the course. Course methodologies include lecture, open discussion, in-class exercises, and case studies.

### OBJECTIVES

Participants will be able to:

- ◆ Examine organizational frameworks for ethical defense resource management and decision-making through the procurement process
- ◆ Gain an understanding of the importance of establishing lines of authority that ensure policies, procedures, and processes are in place and enforced
- ◆ Discuss tools for setting standards of conduct for individual and organizational accountability
- ◆ Collectively identify innovative ways to overcome the challenges associated with accountability in national defense acquisition decision-making

### TOPICS

Course topics may include:

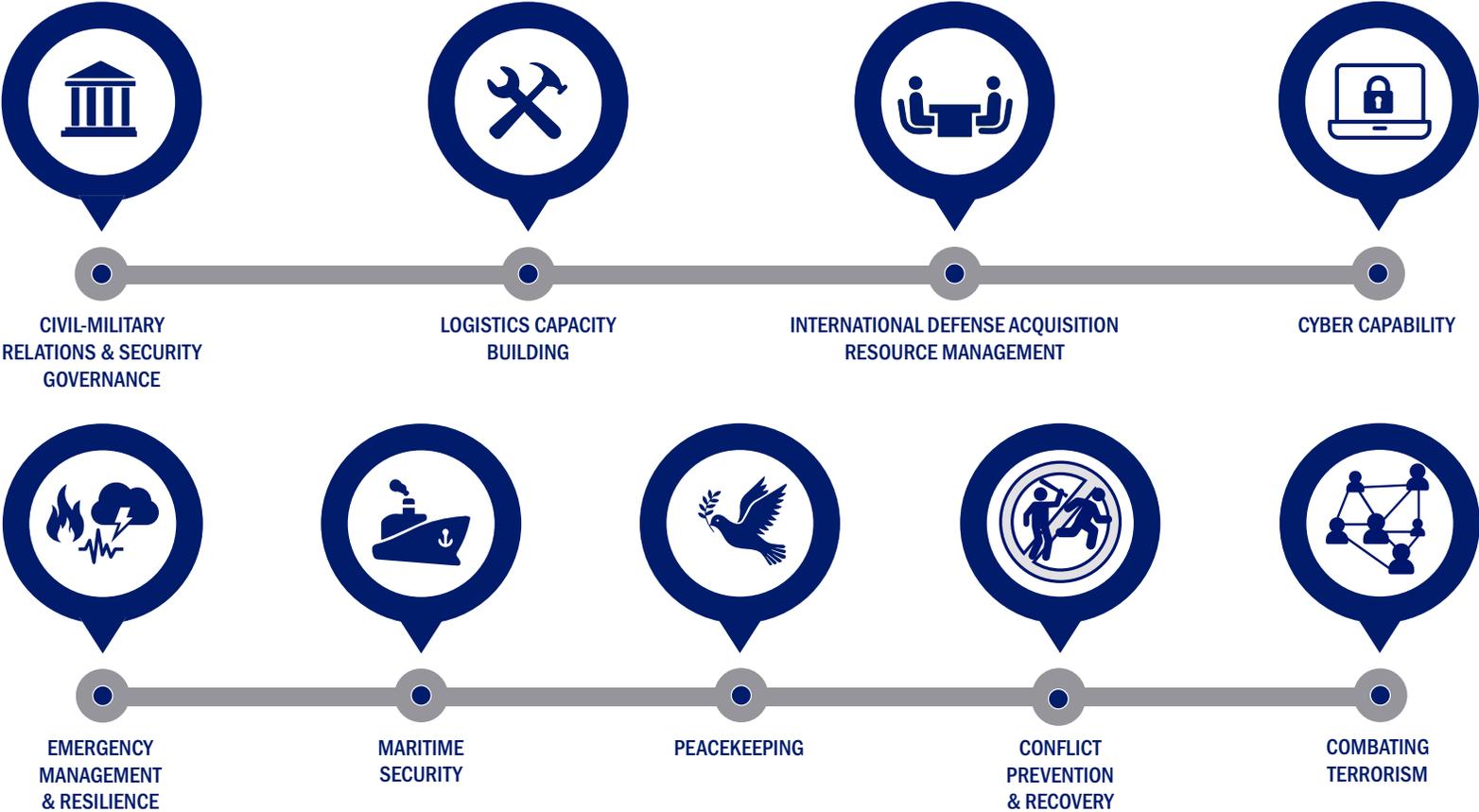
- ◆ Defense acquisition decision-making
- ◆ Corruption: risks, impacts, and global implications
- ◆ Shaping and sustaining organizational culture
- ◆ Ethical reasoning and decision-making
- ◆ Defense budgeting and resource management

### PARTICIPANTS

This course is designed for international military officers of grades O-4 to O-6 and civilian equivalents who are involved in defense acquisition/resource management decision making. The course is tailored to the context and requirements of the partner nation. Course size is limited to no more than 30 participants in order to facilitate effective classroom discussions.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

## ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.