

# INSTITUTE FOR SECURITY GOVERNANCE

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## CIVIL-MILITARY RELATIONS

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**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

This course explores a variety of topics within the broad theme of civil-military relations (CMR). The underlying focus is the need for military officers and civilian officials to develop habits of cooperation within an interagency decision-making process. The importance of developing effective civilian control of military forces is emphasized, as is the need for civilian officials to provide clear institutional roles and resources (training and equipment) needed for successful military operations, and respect the expertise provided by military professionals.

### OBJECTIVES

At the end of the course, participants will be able to:

- ◆ Articulate fundamental concepts related to positive civil-military relations
- ◆ Describe the importance of positive civil-military relations in the maintenance of national security
- ◆ Utilize specific skills to identify threats, assign institutional roles and missions, and develop whole-of-government responses to national security challenges
- ◆ Develop professional networks to address shared security interests

### TOPICS

This course uses the Institute for Security Governance's (ISG) "Civil-Military Approaches to National Security Challenges" methodology to equip participants with the skills needed to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination, and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges. Course topics may include:

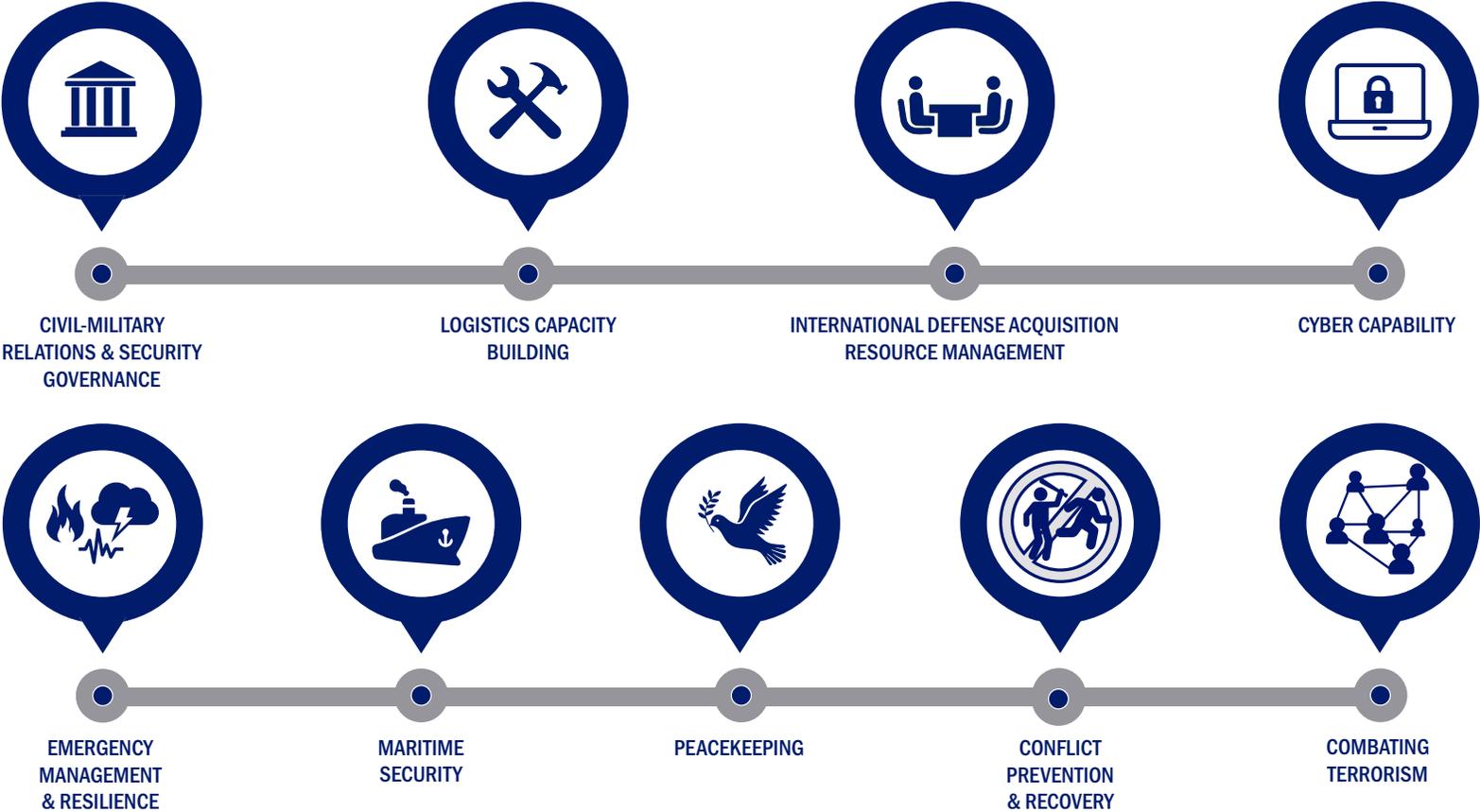
- ◆ Civil-military relations and democratically-elected civilian control of the armed forces
- ◆ Military professionalism and institutional leadership
- ◆ All-hazards risk assessment
- ◆ Roles and missions of security forces and government institutions
- ◆ Strategic communications and public information
- ◆ Developing an action plan to enhance civil-military relations in the partner nation

### PARTICIPANTS

Offices of Defense Cooperation (ODCs) and Security Assistance Offices (SAOs) are asked to draw participation from the widest possible spectrum of military and civilian officials from mid- to senior-level positions. Participants from academia, media, and other civil society organizations are also welcome. Female participants are strongly encouraged to attend.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

## ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.