

# INSTITUTE FOR SECURITY GOVERNANCE

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## ARMED FORCES & DEMOCRACIES

**RESIDENT: N/A**  
**MOBILE: P309152**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

The course is designed specifically for those countries that seek to strengthen the relationship between their armed forces and civilian authorities, in terms of updating the roles and missions of the armed forces to better reflect the dynamic security context and improving democratic, civilian control mechanisms.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Understand today's demands for transformed roles and missions of the armed forces
- ◆ Appreciate generally-accepted democratic principles of civilian control over the armed forces
- ◆ Identify potential problem areas in command and managerial control structures and procedures
- ◆ Understand how laws affect roles and missions, and civilian control over the armed forces
- ◆ Identify procedures, structures and practices found to be effective in other democracies

### TOPICS

The course curriculum is developed from rich professional and field experience, and from a deep study of the literature. As such, it is highly customizable to meet country needs and respond to specific priority topics identified by partner nations' senior leadership. Lively blocks of instruction that are reinforced by simulations and exercises delve into country-specific issues, relevant discussions, and practical solutions. The results of which, if agreed, can be formatted as a briefing for senior leadership. Course topics may include:

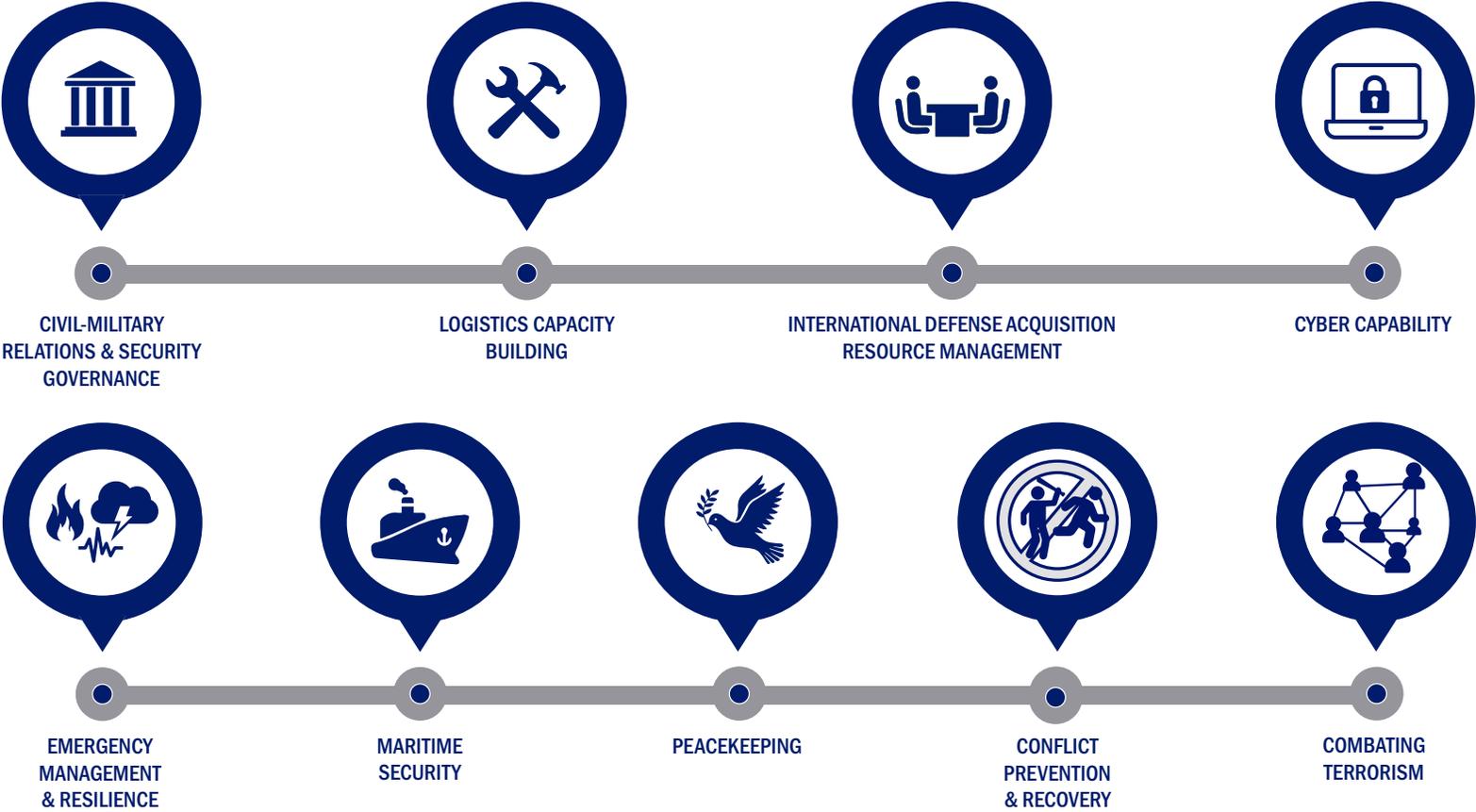
- ◆ Documenting and de-conflicting roles and missions of armed forces
- ◆ Comparative policies, techniques, and rules for civilian control of the armed forces
- ◆ Determining policy to assign command authorities to commanders
- ◆ Comparative constitutions/laws governing control of the armed forces
- ◆ Criteria to judge the effectiveness of procedures and practices of control of the armed forces

### PARTICIPANTS

The intended audience is mid- to senior-level civilian defense and military officers in the ranks of O-4 to O-8 and their civilian equivalents from the Ministry of Defense, Chancelleries, and Parliament involved in the decision-making process to oversee management and operation of the armed forces.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

## ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.