

# INSTITUTE FOR SECURITY GOVERNANCE

Naval Support Activity Monterey  
1635 Cunningham Road  
Monterey, CA 93943-5011  
instituteformsecuritygovernance.org

T +1 831.656.3171  
F +1 831.656.3351  
isginfo@nps.edu



## SECURING THE STATE: BUILDING INSTITUTIONS FOR NATIONAL SECURITY

**RESIDENT: P179897**

**MOBILE: N/A**

**ELIGIBLE FUNDING: IMET, FMF/FMS**

**CERTIFICATION: IMET, FMF/FMS**

This four-week resident course equips participants with the skills needed to utilize capabilities-based assessments to identify capability gaps in the security and defense arenas. The course uses a mix of lecture, interactive small-group sessions, simulation exercises, and discussion with subject matter experts to explore how to prepare national security institutions to address national security threats. The course offers approaches to establish healthy civil-military relations and interagency coordination to ensure effective, whole-of-government responses to national security challenges.

### OBJECTIVES

As an outcome of this offering, participants will be able to:

- ◆ Articulate fundamental concepts related to positive civil-military relations
- ◆ Utilize specific skills to identify threats, assign institutional roles, and develop whole-of-government responses
- ◆ Identify when and how a nation's armed forces can be used to support civil authorities in times of crisis/emergency
- ◆ Assess the effectiveness of efforts to confront security threats and make operational changes to ensure success
- ◆ Develop professional networks to address shared security interests

### TOPICS

This course explores how to build the military and civilian security institutions necessary to defend the citizenry. It utilizes ISG's "Civil-Military Approaches to National Security Challenges" methodology to equip participants with the skills needed to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination, and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges. Course topics may include:

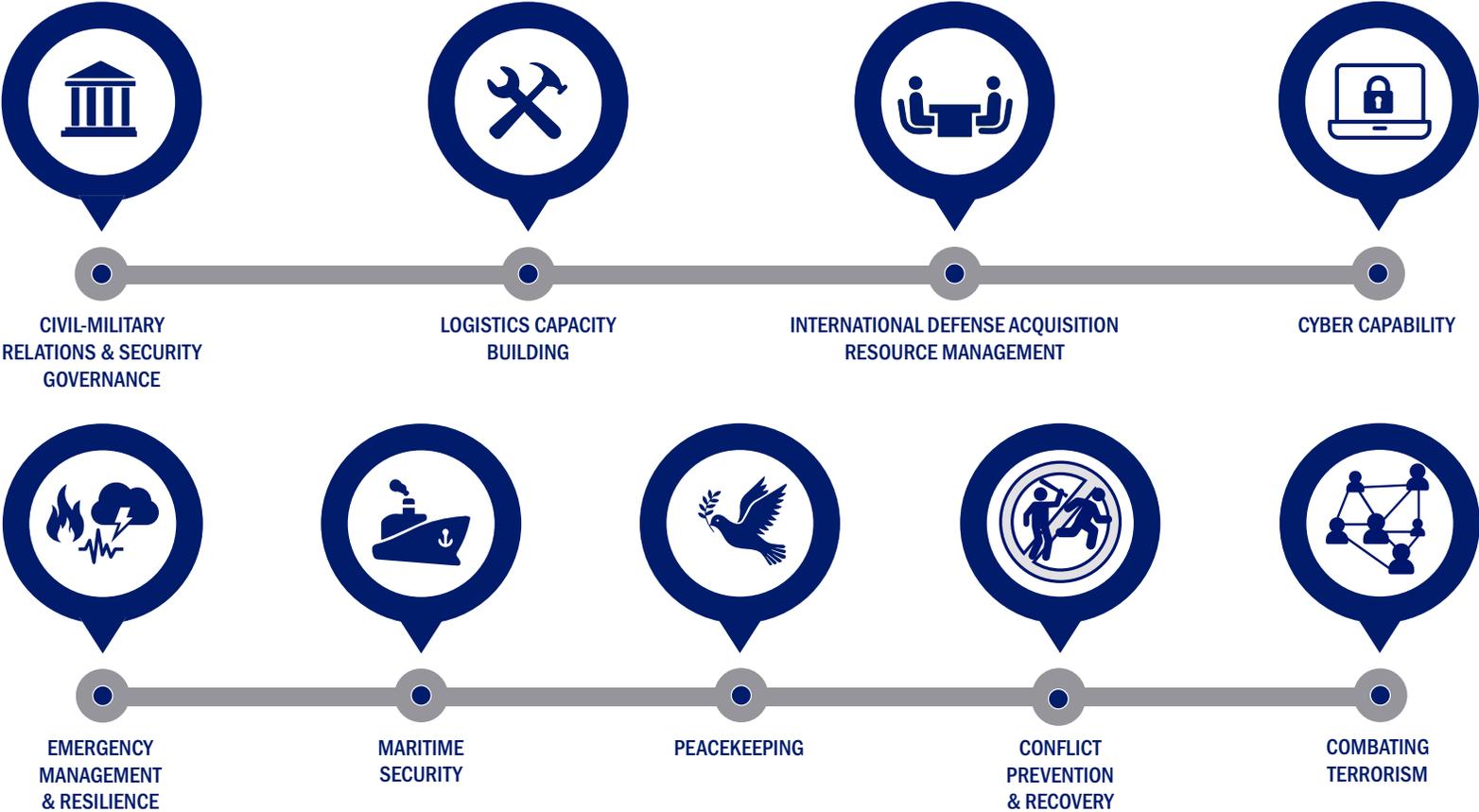
- ◆ Civil-military relations and democratically-elected civilian control of the armed forces
- ◆ Military professionalism and institutional leadership
- ◆ All-hazards risk assessment (presentation and small-group exercise)
- ◆ Roles and missions of the security forces and government institutions (presentation and small-group exercise)
- ◆ Military support to civilian authorities
- ◆ Measures of effectiveness, and assessment, monitoring and evaluation (AM&E)

### PARTICIPANTS

Offices of Defense Cooperation (ODCs) are asked to draw participation from the widest possible spectrum of military and civilian officials from mid- to senior-level positions. Participants (particularly women) from academia, media, political parties, and other civil society organizations are strongly encouraged to attend.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

## ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.