

7 December 2011

From: Chair, Board of Advisors, Naval Postgraduate School and
Naval War College

To: Secretary of the Navy

Via: (1) President, Naval Postgraduate School
(2) President, Naval War College
(3) Chief of Naval Operations

Subj: MEETING OF THE BOARD OF ADVISORS TO THE PRESIDENTS OF
THE NAVAL POSTGRADUATE SCHOOL (NPS) AND THE NAVAL
WAR COLLEGE (NWC)

Ref: (a) Public Law 92-463, Federal Advisory Committee
Act

Encl: (1) List of Board Members and visitors in Attendance

1. In accordance with reference (a) the subject Board met concurrently with its two authorized sub-committees (one for each of the institutions) on 29 - 30 September 2011 at the Office of Naval Research in Arlington, VA. The names of Board Members and other attendees are listed in Enclosure (1). This was the inaugural meeting of this newly formed Board created to combine two former committees (NPS Board of Advisors and NWC Board of Visitors). This committee plans to meet once a year (in conjunction with its subcommittees' fall meetings) in the Washington, DC metro area.

2. It is clear that an important function of this Board, with its two subcommittees, will be to help identify areas in which these educational institutions can support each other and benefit from each other's experiences; this function for the Board will be especially important in light of future reductions that are likely in the Defense Budget. To that point, and about future reductions: the Naval Services have used periods of scarce resources and reduced operations wisely in the past to emphasize learning and enrich the intellectual capital of people and ideas for future fleets. We urge that the Naval Services view the coming period of austerity this way and that these institutions, centers of learning and experimentation (that are so effective but cost relatively little), be strengthened and employed aggressively to build the Armed Services' intellectual firepower over the next several years.

3. With regard to the Naval Postgraduate School:

a. The Board wishes to recognize the exceptional service by both President Daniel T. Oliver and Provost Dr. Leonard Ferrari for

the last five years. Their exemplary leadership and professional contributions have added substantially to the quality of NPS. We are delighted to hear of your continuation of their appointments.

b. Among the many interesting and relevant items discussed at our September meeting, the Board would like to endorse specifically the initiative to afford wounded warriors and spouses access to postgraduate, resident education at the university. The Board recommends that such a change also encompass enlisted service members in the wounded warrior program. The enlisted ranks today are far and away the best-educated in history. Fifty years ago it might have been awkward. Today it would recognize the evolution of education among enlisted personnel, in addition to adding an important element to the Nation's recognition of the service and sacrifice of these men and women.

c. We congratulate the university for its robust pursuit of initiatives in cyber warfare education. We look forward to an update on the programs at our next meeting.

d. The Board received the excellent report of the NPS Committee on the Future. Unless otherwise directed, the Board intends to form a small Strategic Planning task force to advise the President on implementation and, where appropriate and useful, to assist NPS in bringing into being the several very fine objectives identified by the Futures Committee.

e. The next meeting of the NPS subcommittee will convene on 25-26 April 2012 in Monterey, CA.

4. With regard to the Naval War College:

a. The Board received an excellent introductory presentation by NWC leadership, led by the President and Provost. The members also appreciated the contributions of the several Deans who oversee the very impressive programs of the College.

b. The NWC is very short of space and this shortage effects the quality of the educational experience for students; the College needs resources quickly for expansion. The Board asks that the NWC leaders summarize the scope of the shortage, and the difficulties students experience as a result, and provide the summary to the members before the spring meeting of the NWC Subcommittee in Newport.

c. The reaccreditation process starts soon with the New England Association of Schools and Colleges. This Board stands ready to support NWC leaders and help explain the role of the Board

to the accreditation team as an important part of the governance structure for this mission-funded institution.

d. We recommend moving forward to add members to the NWC subcommittee and the Designated Federal Official will be proposing candidate names to you for approval in the near future.

e. The next meeting of the NWC subcommittee will convene on 12-13 April 2012 in Newport, RI.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Lee F. Gunn', with a horizontal line extending to the right from the end of the signature.

LEE F. GUNN

Copy to:

Commandant, Marine Corps

Vice Chief of Naval Operations

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FIRST MEETING OF THE BOARD OF ADVISORS TO THE PRESIDENTS OF THE
NAVAL POSTGRADUATE SCHOOL AND NAVAL WAR COLLEGE
29-30 September 2011
Arlington, VA

MEMBERSHIP ATTENDANCE LISTING

Mr. Walter Anderson
Mr. Michael Bayer
Mr. Jeffery Bearor
Honorable Dr. Jack Borsting
Dr. Paul Bracken
RADM Nevin Carr, USN
Mr. George Dallas
LT GEN David Fadok, USAF
Dr. Robert Fossum
VADM David Frost, USN (Ret)
VADM Lee Gunn, USN (Ret), Board Chair
Mr. Scott Lutterloh
MG Gregg Martin, USA
Dr. Robert Pfaltzgraff, Jr.
AMB Nancy Soderberg
Dr. Graham Spanier
Honorable G. Kim Wincup
Mr. John Yaeger

Other Attendees

Dr. Elizabeth Jan Kehoe
Capt Ericka Aldrich, USAF
LT Stephanie Brown, USN
RADM John Christenson, USN
RADM Winford Ellis, USN (Ret)
Dr. Leonard Ferrari
Dr. John Garofano
Dr. Christine Haska
RADM James Kelly, USN (Ret)
Mr. Richard Menard
Dr. Vincent Mocini
VADM Daniel Oliver, USN (Ret)
AMB Mary Ann Peters
Dr. Robert Rubel
Dr. William Spain
LT Samuel Train, USN
Ms. Jaye Panza, Designated Federal Officer